



Financial Oversight Management Board for Puerto Rico

Proposed PRHTA Reporting Templates by the FOMB

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The following information summarizes the progress made by the Puerto Rico Highway and Transportation Authority in executing its FY20 Certified Fiscal Plan for the month of August; HTA has made significant advancements in deploying CIP and running processes to sell assets as part of the Ancillary Revenue programs

Capital Improvement Plan

Pre-Construction

- The pre-construction program is performing well, with planned vs. actual bid and award dates differing by less than a week on average. Project Notice To Proceeds (NTPs) have been granted 26 days earlier than planned on average. Federal disbursements represent 79% of pre-construction funds.

Construction

- Construction disbursements for the regular program for the month of August were \$30,287,115. This represents 129% of projections. The corresponding YTD was \$54,616,310. This represents 116% of projections.
- Projected cost increases and delays at the program level for Post-María projects were maintained at 3% and 16% respectively, a historical low for HTA.
- Federal disbursements represent 58% of all construction disbursements.
- Obligations of FHWA YTD for Sept. 20th are projected at \$226 M from federal funds and \$40 M from advanced construction for a total of \$266 M, a historical high for HTA. This represents 102% of the \$262 M planned for obligation and 42 out of 44 projects or 96% of the projects planned for obligation.
- 2019 YTD number of construction projects with granted NTP and the construction cost associated are shown in the next table:

ITEM	PROGRAMMED	ACTUAL	YTD % DIFF
Number of projects with granted NTP	30	33	+10.0%
Construction costs for projects with granted NTP	\$ 175,268,041	\$ 183,724,173	+4.8%

Ancillary Revenue

- HTA currently has 23 properties in its sales pipeline that are in the disposition process. The majority of these properties are expected to be sold by December 2019.
- The expected value of the combined sales of these properties is \$6M.
- In September, HTA expects between \$0.1M and \$0.7M in ancillary revenue from the sale of properties.

B2A AUGUST YTD

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)	Variance Explanation
Toll Revenue ¹	145,762	24,135	22,393	(1,742)	-7.22%	Variance is due to: 1) Toll fares increase not implemented 2) Humacao toll stations will resume operations on 8/16 instead 7/1 and reduction in traffic volume The PRHTA position for FY2020 is not to collect toll fines during the first three quarters.
Transit Revenue ²	6,761	1,075	1,182	107	9.95%	
Toll Fines	13,067	1,934	-	(1,934)	-100.00%	
Other Income	11,612	1,118	1,344	226	20.21%	
Total Own Revenues	177,202	28,262	24,919	(3,343)	-11.83%	
Commonwealth Funds Earmarked for Capital Expenditures Current year	67,334	11,222	11,222	-	0.00%	
Total Funding from Commonwealth³	67,334	11,222	11,222	-	0.00%	
Federal Highway Administration ("FHWA") Funds	251,480	23,703	14,977	(8,726)	-36.81%	Related to request of funds to pay construction and emergency projects, certifications need to be submitted to HTA in order to request funds to federal agencies. Variance is due to estimates made initially by the Construction Department are delayed because of the complexity of the process which require an auction process and most of the contractors perform construction works for other agencies and municipalities which delays their commitments with the agency. Historically firsts months of the years lesser Capex disbursements in comparison with the rest of the year.
Federal Emergency Revenues	80,594	7,335	3,312	(4,023)	-54.85%	
Transit Funds	29,464	4,910	4,040	(870)	-17.72%	
Hurricane Loss Assessment - Insurance and FEMA Revenue	21,111	-	-	-	0.00%	
Total Federal and Other Funding	382,649	35,948	22,329	(13,619)	-37.89%	
Total Consolidated Revenues⁴	627,185	75,432	58,470	(16,962)	-22.49%	

¹ No toll fares increase implemented/considered.

² These revenues are used as a credit in Tren Urbano operating expenses invoice (ACI).

³ No transfers from Central Government for Operational Expenditures are expected during the year. \$67M for "Abriendo Caminos" were assigned for FY2020.

⁴ The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes.

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)	Variance Explanation
Right of Way ("ROW")	3,300	300	132	168	127.27%	Related to request of funds to pay construction and emergency projects, certifications need to be submitted to HTA in order to request funds to federal agencies. Variance is due to estimates made initially by the Construction Department are delayed because of the complexity of the process which require an auction process and most of the contractors performs construction works for other agencies and municipalities which delays their commitments with the agency. Historically firsts months of the years lesser Capex disbursements in comparison with the rest of the year.
Construction Local	10,000	1,419	1,343	76	5.66%	
Transit Capital Improvement Program ("CIP")	11,464	-	-	-	0.00%	
Hurricane Loss Assessment	22,325	-	-	-	0.00%	
Federal Emergency Repair Program	80,594	7,335	1,016	6,319	621.95%	
Local Emergency Repair Program	820	75	-	75	100.00%	
Federal Construction Program	251,480	22,889	23,900	(1,011)	-4.23%	
Non-Federal Construction Program ⁵	195,720	15,011	11,615	3,396	29.24%	
Total Capital Expenditures	575,703	47,029	38,006	9,023	23.74%	
Payroll and Related	46,372	8,458	8,978	(520)	-5.79%	Contracts are in the process of approval by FOMB. Timing related due to a delay noted in the process of approval of invoices by the corresponding departments that requested the services and/or purchased the goods/equipment. After this approval process is completed invoices go through the AP process where a payment is issued.
Paygo	35,469	5,997	5,997	-	0.00%	
ROW Payments	16,403	3,286	3,281	5	0.15%	
Title III Professional Fees	19,504	385	-	385	100.00%	
Non-Title III Professional Fees	11,360	1,577	10	1,567	15670.00%	
Other Expenses	23,886	1,901	772	1,129	146.24%	
Tren Urbano	67,198	10,108	9,441	667	7.06%	
Feeder Buses	9,070	1,483	1,384	99	7.15%	
Toll Highways Administration and Maintenance	50,223	4,767	4,369	398	9.11%	
Litigation (Operational) Reserve	8,516	-	-	-	0.00%	

Total Operating Expenses	288,001	37,962	34,232	3,730	10.90%
Total Expenditures ⁶	863,704	84,991	72,238	12,753	17.65%

⁵ During fiscal year 2018-2019 HTA received \$ 126.3 Million for Non Federal Construction Program. Disbursements will occur this fiscal year.

⁶ The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes.

Toll Revenue

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
PR-20	3,705	628	556	72	-11.40%
PR-52	87,328	14,457	12,235	2,222	-15.37%
PR-53	14,358	2,365	1,946	419	-17.72%
PR-66	34,337	5,672	5,357	315	-5.55%
V-TOLLS OF PERIOD	6,034	1,014	2,299	(1,285)	126.80%
Total Toll Revenue	145,762	24,135	22,393	1,742	-7.22%

Note: It is the Public Policy of the Government Of Puerto Rico that tolls will not be increased

Payroll and Related

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Payroll - Construction	20,076	3,860	3,882	(22)	-0.57%
Payroll - Operations	11,208	2,156	2,309	(153)	-6.63%
Payroll Related - Construction	3,516	501	932	(431)	-46.24%
Payroll Related - Operations	813	132	318	(186)	-58.49%
Vacation Leave Payment	-	-	68	(68)	-100.00%
Early Exits / Early Retirement	6,561	1,809	1,469	340	23.14%
PayGo	35,469	5,997	5,997	-	0.00%
Total Payroll Expenses	81,841	14,455	14,975	(520)	-3.47%

Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Projects	228,943	20,838	21,498	(660)	-3.07%
Soft Cost - Construction Projects	22,537	2,051	2,402	(351)	100.00%
Total Federal Construction Program	251,480	22,889	23,900	(1,011)	-4.23%

Non-Federal construction program

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Abriendo Caminos 1	34,500	888	888	-	0.00%
Hard Cost - Abriendo Caminos 2	52,250	-	-	-	0.00%
Hard Cost - Other	63,435	10,118	9,664	454	4.70%
Soft Cost	45,535	4,005	1,063	2,942	100.00%
Total Non-Federal Construction Program	195,720	15,011	11,615	3,396	29.24%

Federal construction program (Cash basis)

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Hard Cost - Construction Regular Proyects	361,200	46,500	54,616	(8,116)	-14.86%
Total Federal Construction Program	361,200	46,500	54,616	(8,116)	-14.86%

Non-Title III Professional Service Fees

In \$ Thousands	FY20 Budget	YTD Budget	YTD Actuals	Variance (\$M)	Variance (%)
Audit and Financial Services	2,167	352	-	352	100.00%
Legal Services	674	83	8	75	937.50%

Other Professional Services	915	181	2	179	8950.00%
Implementation Soft Costs	3,285	642	-	642	100.00%
Toll Optimization Professional Services	1,035	319	-	319	100.00%
Total Non-Title III Professional Services	11,361	1,577	10	1,567	100.00%

The financial information included in this presentation is for internal use only, unaudited and subject to revision upon completion of closing and audit processes. Furthermore, the capex budget was based on cash accounting, which should not vary greatly with accrual over the duration of the Fiscal Year. July is an exception given the increase of invoicing that typically happens at the end of the Fiscal Year

Traffic Volume

	August YTD - Traffic volume ('000s)			
	Actuals ('000s)	Budget ('000s)	Variance ('000s)	Variance (%)
PR-5	2,686,504	2,922,309	(235,805)	-8%
PR-17 (Teodoro Moscoso)	953,086	913,402	39,684	4%
PR-20	658,334	671,307	(12,973)	-2%
PR-22	25,569,333	28,564,470	(2,995,137)	-10%
PR-52	11,775,944	13,515,400	(1,739,456)	-13%
PR-53	2,296,423	2,258,871	37,552	2%
PR-66	3,992,065	4,149,624	(157,559)	-4%
HTA	18,722,766	20,595,202	(1,872,436)	-9%
Teodoro Moscoso	953,086	913,402	39,684	4%
Metropistas	28,255,837	31,486,779	(3,230,942)	-10%
Total	47,931,689	52,995,383	(5,063,694)	-10%

Measures YTD

	Week Ended: 8/26			Remarks
	Act.	Budget	Variance (\$)	
(\$000's)				
<u>Organizational Enhancements</u>				
1 Board Structure	\$0	(\$33)	\$33	
2 KPIs	\$0	\$0	\$0	
Total Organizational Enhancements	\$0	(\$33)	\$33	
<u>Revenue Enhancements</u>				
3 Increase Tolls	\$0	\$1,006	(\$1,006)	
4 Discretionary Funds	\$0	(\$33)	\$33	
5 Toll Optimization	\$0	\$1,067	(\$1,067)	
6 Ancillary Revenues	\$0	\$259	(\$259)	
Total Revenue Enhancements	\$0	\$2,299	(\$2,299)	
<u>Expense Savings</u>				
7 CIP Optimization	\$0	\$0	\$0	
9 Pensions Reduction	\$0	\$0	\$0	
10 Xmas Bonus Elimination	\$0	\$90	(\$90)	
11 Contract Re-Bid	\$0	\$0	\$0	
12 Early Exits	\$0	\$0	\$0	
13 Congestion Management	\$0	(\$784)	\$784	
14 Concessions	\$0	(\$417)	\$417	
Total Expense Savings	\$0	(\$1,151)	\$1,151	
Initiatives Net Impact	\$0	\$1,114	(\$1,114)	

Comments



\$ 715,672,546.93 \$ 534,876,014.39

Program	AC Code	Region	Description	Category	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
PEMOC (Local)	AC-000272	Metro	Reconstrucción de Carreteras Región Metro Unidad 1	Reconstruction	13-Jun-18	June 13, 2018	June 23, 2018	June 23, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 2,026,220.00	\$ 2,026,220.00
DTL (FHWA)	AC-S20130	Metro	DTL Phase 1, Unit 1 - PR-52 from km 3.1 to 5.3	DTL	11-Apr-18	May 11, 2018	May 11, 2018	May 11, 2018	June 11, 2018	June 11, 2018	Constructora Santiago II	\$ 14,160,315.00	\$ 14,160,315.00
DTL (FHWA)	AC-S20141	Metro	DTL Phase 1, Unit 2 - PR-52 from km. 5.3 to 6.9	DTL	24-May-18	May 24, 2018	June 23, 2018	June 23, 2018	July 24, 2018	July 24, 2018	Ferrovial Agroman	\$ 12,907,535.00	\$ 12,907,535.00
DTL (FHWA)	AC-S20142	Metro	DTL Phase 1, Unit 3 - PR-52 from km 6.9 to 9.16	DTL	29-May-18	May 29, 2018	June 28, 2018	June 28, 2018	July 29, 2018	July 29, 2018	Ferrovial Agroman	\$ 10,932,655.00	\$ 10,932,655.00
Abriendo Caminos (Ronda 1)	AC-001266	Metro	Abriendo Caminos - Primarias Región Metro 1	Reconstruction	10-May-18	May 15, 2018	May 30, 2018	May 30, 2018	July 13, 2018	July 2, 2018	Ferrovial Agroman	\$ 7,463,425.00	\$ 7,463,425.00
Abriendo Caminos (Ronda 1)	AC-001267	South	Abriendo Caminos - Primarias Región Sur 1	Reconstruction	22-Jun-18	June 29, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,262,000.00	\$ 6,262,000.00
PEMOC (Local)	AC-001269	East	Reconstrucción de Carreteras Región Este, Unidad 1	Reconstruction	30-May-18	May 30, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Unique Builders, Inc	\$ 3,695,542.50	\$ 3,695,542.50
PEMOC (Local)	AC-001270	South	Reconstrucción de Carreteras Región Sur, Unidad 1	Reconstruction	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 3,929,789.90	\$ 3,929,789.90
PEMOC (Local)	AC-001271	North	Reconstrucción de Carreteras Región Norte, Unidad 1	Reconstruction	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 6,263,573.00	\$ 6,263,573.00
PEMOC (Local)	AC-001273	West	Reconstrucción de Carreteras Región Oeste, Unidad 1	Reconstruction	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Magleg Eng	\$ 4,637,287.00	\$ 4,637,287.00
Abriendo Caminos (Ronda 1)	AC-001275	North	Abriendo Caminos - Primarias Región Norte 1	Reconstruction	27-Jun-18	July 27, 2018	July 12, 2018	July 12, 2018	August 13, 2018	August 13, 2018	Del Valle Group	\$ 6,026,000.00	\$ 6,026,000.00
Abriendo Caminos (Ronda 1)	AC-001276	East	Abriendo Caminos - Primarias Región Este 1	Reconstruction	11-Jul-18	July 9, 2018	July 23, 2018	July 23, 2018	September 4, 2018	September 4, 2018	Harry Auto Kool	\$ 5,978,712.50	\$ 5,978,712.50
Abriendo Caminos (Ronda 1)	AC-001277	West	Abriendo Caminos - Primarias Región Oeste 1	Reconstruction	13-Jul-18	July 13, 2018	July 23, 2018	July 23, 2018	September 4, 2018	August 27, 2018	Transporte Rodríguez Asfalto	\$ 5,099,750.00	\$ 5,099,750.00
PEMOC (Local)	AC-002469	East	Reconstrucción de Carreteras Región Este, Unidad 4	Reconstruction	15-Jan-19	January 15, 2019	February 13, 2019	February 14, 2019	March 15, 2019	April 3, 2019	Super Asphalt Corp	\$ 2,152,340.00	\$ 2,152,340.00
PEMOC (Local)	AC-003270	South	Reconstrucción de Carreteras Región Sur, Unidad 3	Reconstruction	16-Jan-19	December 6, 2018	February 15, 2019	January 16, 2019	March 17, 2019	February 21, 2019	JM Caribbean Builders	\$ 7,077,162.00	\$ 7,077,162.00
Regular FHWA	AC-S20137	South	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	Safety	19-Jul-18	July 19, 2018	September 17, 2018	August 29, 2018	October 18, 2018	September 24, 2018	Desarrolladora IA	\$ 4,757,059.00	\$ 4,757,059.00
Regular FHWA	AC-S20138	South	Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	Safety	20-Jul-18	July 20, 2018	September 18, 2018	August 29, 2018	October 19, 2018	September 24, 2018	Desarrolladora IA	\$ 3,888,105.00	\$ 3,888,105.00
Regular FHWA	AC-S20133	South	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 66.00 al 71.60	Safety	16-Aug-18	August 16, 2018	October 15, 2018	September 21, 2018	November 15, 2018	December 6, 2018	Del Valle Group	\$ 16,256,000.00	\$ 16,256,000.00
Abriendo Caminos (Ronda 1)	AC-002266	Metro	Abriendo Caminos - Secundarias y Terciarias Región Metro 1	Reconstruction	21-Sep-18	August 22, 2018	October 14, 2018	September 14, 2018	November 21, 2018	October 16, 2018	Super Asphalt Pavement	\$ 2,989,475.00	\$ 2,989,475.00
Abriendo Caminos (Ronda 1)	AC-002267	South	Abriendo Caminos - Secundarias y Terciarias Región Sur 1	Reconstruction	22-Sep-18	August 23, 2018	October 14, 2018	September 17, 2018	November 21, 2018	October 11, 2018	Lujani General Contractor	\$ 5,943,709.60	\$ 5,943,709.60
PEMOC (Local)	AC-002269	East	Reconstrucción de Carreteras Región Este, Unidad 2	Reconstruction	5-Jun-18	June 5, 2018	July 26, 2018	July 26, 2018	October 7, 2018	August 27, 2018	Puerto Rico Asphalt, LLC	\$ 2,995,000.00	\$ 2,995,000.00
PEMOC (Local)	AC-002270	South	Reconstrucción de Carreteras Región Sur, Unidad 2	Reconstruction	7-Jun-18	June 7, 2018	July 6, 2018	July 6, 2018	September 12, 2018	August 13, 2018	Robles Asphalt Corp	\$ 4,372,933.40	\$ 4,372,933.40
PEMOC (Local)	AC-002271	North	Reconstrucción de Carreteras Región Norte, Unidad 2	Reconstruction	12-Jun-18	June 12, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 30, 2018	Super Asphalt	\$ 4,163,800.00	\$ 4,163,800.00
PEMOC (Local)	AC-002273	West	Reconstrucción de Carreteras Región Oeste, Unidad 2	Reconstruction	14-Jun-18	June 14, 2018	July 20, 2018	July 20, 2018	September 26, 2018	September 7, 2018	Ferrovial Agroman	\$ 4,911,904.00	\$ 4,911,904.00
Abriendo Caminos (Ronda 1)	AC-002275	North	Abriendo Caminos - Secundarias y Terciarias Región Norte 1	Reconstruction	21-Sep-18	August 27, 2018	September 17, 2018	September 17, 2018	November 24, 2018	October 11, 2018	Lujani General Contractor	\$ 4,643,122.00	\$ 4,643,122.00
Abriendo Caminos (Ronda 1)	AC-002276	East	Abriendo Caminos - Secundarias y Terciarias Región Este 1	Reconstruction	29-Sep-18	August 30, 2018	October 19, 2018	September 14, 2018	November 24, 2018	October 23, 2018	Cidra Excavation	\$ 3,582,550.00	\$ 3,582,550.00
Abriendo Caminos (Ronda 1)	AC-002277	West	Abriendo Caminos - Secundarias y Terciarias Región Oeste 1	Reconstruction	4-Oct-18	September 4, 2018	October 25, 2018	September 24, 2018	November 28, 2018	October 19, 2018	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 3,418,125.00	\$ 3,418,125.00
Abriendo Caminos (Ronda 2)	AC-002282	East	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Este Unidad 2 (PR-188, PR-198, PR-156, PR-794, PR-797, PR-782, PR-31, PR-3, PR-909)	Pavement	28-May-19		July 9, 2019		August 20, 2019		TBD	\$ 4,455,500.00	
Regular FHWA	AC-002906	Metro	Bridges 1131 & 1132 over Rio Hondo, PR-29 km 1.4, Bayamón	Bridge	31-Jan-19	January 31, 2019	May 17, 2019	June 18, 2019	May 1, 2019	August 6, 2019	Const. Hartmann	\$ 10,118,410.00	\$ 10,118,410.00
Regular FHWA	AC-S20140	South	Rehabilitación del Pavimento Autopista Luis A. Ferré PR-52, Kilómetros: 71.60 al 77.00	Pavement	17-Aug-18	August 17, 2018	October 16, 2018	September 19, 2018	November 16, 2018	December 6, 2018	Del Valle Group	\$ 15,685,000.00	\$ 15,685,000.00
Regular FHWA	AC-015237	North	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50	Safety	30-Sep-18	August 31, 2018	October 30, 2018	October 5, 2018	November 30, 2018	October 30, 2018	Gill Engineering Group, Inc.	\$ 1,467,868.00	\$ 1,467,868.00
Abriendo Caminos (Ronda 1)	AC-003266	Metro	Abriendo Caminos - Primarias Región Metro 2	Reconstruction	5-Oct-18	September 11, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 19, 2018	Ferrovial Agroman	\$ 4,662,255.00	\$ 4,662,255.00
Abriendo Caminos (Ronda 1)	AC-003267	South	Abriendo Caminos - Primarias Región Sur 2	Reconstruction	6-Oct-18	September 16, 2018	October 25, 2018	September 20, 2018	November 28, 2018	October 23, 2018	Robles Asphalt Corp	\$ 4,437,000.00	\$ 4,437,000.00
PEMOC (Local)	AC-003269	East	Reconstrucción de Carreteras Región Este, Unidad 3	Reconstruction	5-Jun-18	June 5, 2018	July 6, 2018	July 6, 2018	September 19, 2018	August 10, 2018	Super Asphalt Pavement	\$ 4,228,567.00	\$ 4,228,567.00
Regular FHWA	AC-011417	West	Bridge #2161 over waterway, PR-114 Km 2.2, Mayaguez	Bridge	1-Feb-19	February 1, 2019	March 18, 2019	March 6, 2019	May 2, 2019	May 3, 2019	Tamrio	\$ 297,479.00	\$ 297,479.00
PEMOC (Local)	AC-003271	North	Reconstrucción de Carreteras Región Norte, Unidad 3	Reconstruction	13-Jun-18	June 13, 2018	July 20, 2018	July 20, 2018	September 26, 2018	August 28, 2018	Super Asphalt Pavement	\$ 3,905,136.00	\$ 3,905,136.00
PEMOC (Local)	AC-003273	West	Reconstrucción de Carreteras Región Oeste, Unidad 3	Reconstruction	25-Oct-18	October 25, 2018	January 14, 2019	December 6, 2018	February 28, 2019	January 25, 2019	Transporte Rodríguez Asfalto	\$ 6,299,876.00	\$ 6,299,876.00
Abriendo Caminos (Ronda 1)	AC-003275	North	Abriendo Caminos - Primarias Región Norte 2	Reconstruction	11-Oct-18	September 11, 2018	November 1, 2018	September 20, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,619,000.00	\$ 4,619,000.00
Abriendo Caminos (Ronda 1)	AC-003276	East	Abriendo Caminos - Primarias Región Este 2	Reconstruction	13-Oct-18	September 13, 2018	November 1, 2018	October 2, 2018	December 5, 2018	October 19, 2018	Del Valle Group	\$ 4,662,000.00	\$ 4,662,000.00
Abriendo Caminos (Ronda 1)	AC-003277	West	Abriendo Caminos - Primarias Región Oeste 2	Reconstruction	18-Sep-18	September 18, 2018	December 17, 2018	November 16, 2018	January 31, 2019	January 25, 2019	Magleg Eng	\$ 2,031,050.00	\$ 2,031,050.00
Regular FHWA	TBD	Island Wide	Critical Bridges & Rehab	Bridge	1-Feb-19	February 1, 2019	April 1, 2019	March 1, 2019	March 30, 2019	April 1, 2019	Various Contractors	\$ 9,059,362.00	\$ 9,059,362.00
Regular FHWA	AC-991202	East	Bridge #1058 over Rio Grande de Loíza, PR-9912 Km 0.1, Cayaguas Ward, San Lorenzo	Bridge	7-Feb-19	February 7, 2019	March 24, 2019	March 26, 2019	May 8, 2019	May 20, 2019	CAC Crespo Builders LLC	\$ 3,730,000.00	\$ 3,730,000.00
Regular FHWA	AC-S20135	South	PR-52 from km 95 to km 99	Pavement	12-Feb-19	February 13, 2019	March 29, 2019	March 26, 2019	May 13, 2019	May 8, 2019	Ferrovial Agroman	\$ 7,060,798.00	\$ 7,060,798.00
DTL (FHWA)	AC-800533	Metro	DTL - Phase 3 - Unit 4 - PR-52 km 4.7 to 6.4 (sta 123.80 to sta 151+66)	DTL	14-Feb-19	February 14, 2019	March 25, 2019	March 24, 2019	May 9, 2019	May 1, 2019	Ferrovial Agroman	\$ 13,112,005.00	\$ 13,112,005.00
Regular FHWA	AC-001206	South	PR-12 Pavement Rehabilitation	Pavement	15-Feb-19	February 15, 2019	March 29, 2019	March 26, 2019	May 10, 2019	May 8, 2019	Veneegas Construction	\$ 11,199,312.00	\$ 11,199,312.00
PEMOC (Local)	AC-005269	East	Reconstrucción de Carreteras Región Este, Unidad 5	Reconstruction	20-Feb-19	February 20, 2019	March 20, 2019	February 26, 2019	April 28, 2019	March 12, 2019	Design Build LLC	\$ 986,546.00	\$ 986,546.00
Regular FHWA	AC-006639	East	Mejoras a la Seguridad Autopista Roberto Sánchez Vilella, PR-66, Kilómetros: 0.00 al 20.00	Pavement	30-Sep-18	September 7, 2018	October 30, 2018	October 19, 2018	November 30, 2018	December 7, 2018	Caribbean Sign Supplies Manufacturers, Inc.	\$ 9,141,778.00	\$ 9,141,778.00
Regular FHWA	AC-100088	South	Safety Improvements PR-10 from km 0 to km 29, Ponce-Adjuntas	Safety	2-Oct-18	October 2, 2018	January 1, 2019	December 6, 2018	February 15, 2019	February 4, 2019	Desarrolladora IA	\$ 14,979,637.75	\$ 14,979,637.75
Regular FHWA	AC-091206	East	Bridge #2314 over Cayaguas River, off PR-902 km 0.1, San Lorenzo	Bridge	4-Oct-18	October 4, 2018	January 14, 2019	November 16, 2018	February 28, 2019	January 25, 2019	Obratec Contratista General	\$ 510,395.32	\$ 510,395.32
PEMOC (Local)	AC-004271	North	Highway Reconstruction North Region, Unit 4	Reconstruction	28-Feb-19	February 28, 2019	March 28, 2019	April 15, 2019	April 28, 2019	May 20, 2019	Professional Asphalt	\$ 3,439,000.00	\$ 3,439,000.00
Regular FHWA	AC-010272	West	Safety Improvements to PR-102 from km 7.8 to km 17.8	Safety	11-Oct-18	October 11, 2018	December 17, 2018	December 3, 2018	January 31, 2019	February 1, 2019	Transporte Rodríguez Asfalto	\$ 2,745,770.00	\$ 2,745,770.00
Regular FHWA	AC-111131	West	Reconstruction of PR-111, Kms. 4.0, 4.2 (ERRO funds)	ER	22-Mar-19	March 26, 2019	May 7, 2019	April 24, 2019	June 21, 2019	May 31, 2019	Magleg Eng	\$ 1,568,977.00	\$ 1,568,977.00
Abriendo Caminos (Ronda 2)	AC-001282	East	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad, Región Este Unidad 1 PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-921 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	Pavement	27-Mar-19	March 27, 2019	May 8, 2019	April 25, 2019	June 19, 2019	May 20, 2019	Harry Auto Kool	\$ 3,189,977.00	\$ 3,189,977.00
Regular FHWA	AC-065605	North	Reconstruction of PR-656 km. 2.3 (ERRO funds)	ER	4-Apr-19	April 4, 2019	May 7, 2019	May 9, 2019	June 21, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 4,884,000.00	\$ 4,884,000.00
DTL (FHWA)	AC-S20131	Metro	DTL Phase 2, Unit 1 - PR-52 from km 9.16 to 12.02	DTL	12-Oct-18	October 1, 2018	November 11, 2018	October 24, 2018	December 12, 2018	December 13, 2018	Ferrovial Agroman	\$ 18,956,788.00	\$ 18,956,788.00
Regular FHWA	AC-015235	North	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25	Safety	13-Oct-18	September 10, 2018	November 12, 2018	October 2, 2018	December 13, 2018	November 1, 2018	RO Rental Equipment	\$ 2,404,528.00	\$ 2,404,528.00
DTL (FHWA)	AC-S2												

Program	AC Code	Region	Description	Category	Programmed Bid Opening Date	Actual Bid Opening Date	Programmed Bid Award Date	Actual Bid Award Date	Programmed NTP Letter Date	Actual NTP Letter Date	Contractor	Estimate from Engineer	Actual Bid
Regular FHWA	AC-00118	East	PR-30 from km 7.3 to km 14.4	Safety	2-Nov-18	October 3, 2018	December 2, 2018	October 25, 2018	December 14, 2018	December 14, 2018	Ferrovial Agroman	\$ 12,866,618.00	\$ 12,866,618.00
Regular FHWA	AC-010031	West	Preservation of Bridges 1471, 1473, 2885, 2836 at PR-100 km 0.6 to 0.8, Cabo Rojo	Bridge	4-Nov-18	October 5, 2018	December 4, 2018	November 29, 2018	December 20, 2018	December 20, 2018	EJ Construction	\$ 4,175,004.00	\$ 4,175,004.00
DTL (FHWA)	AC-001870	Metro	DTL - Phase 3 - Unit 1 - PR-54 km 4.7 to 6.4 (sta 45+00 to sta 52+00)	DTL	11-Dec-18	December 11, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 25, 2019	Del Valle Group	\$ 8,949,000.00	\$ 8,949,000.00
DTL (FHWA)	AC-800534	Metro	DTL - Phase 3 - Unit 3 - PR-52 km 4.7 to 6.4 (sta 57+00 to sta 63+00)	DTL	12-Dec-18	December 12, 2018	January 14, 2019	January 16, 2019	February 28, 2019	February 28, 2019	Del Valle Group	\$ 13,393,000.00	\$ 13,393,000.00
Abriendo Caminos (Ronda 2)	AC-013282	South	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 3 (PR-9, PR-122, PR-753, PR-500, PR-151) BP-19-147	Pavement	18-Jul-19		August 29, 2019		October 10, 2019		TBD	\$ 1,929,095.00	
Abriendo Caminos (Ronda 2)	AC-014282	South	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 4 (PR-585, PR-572, PR-53 Rampas, PR-551, PR-573, PR-54)	Pavement	18-Jul-19		August 29, 2019		October 10, 2019		TBD	\$ 3,963,593.00	
Regular FHWA	AC-014354	North	Bridge #780 over Matruillas River, PR-143 Km 36.0, Orocovis	Bridge	16-Apr-19	April 24, 2019	May 3, 2019	May 23, 2019	June 18, 2019	June 20, 2019	Empresas JBR, Inc.	\$ 228,192.00	\$ 228,192.00
Regular FHWA	AC-800356	South	Reconstruction of PR-135, Adjuntas	Pavement	23-Apr-19	May 7, 2019	June 4, 2019	May 23, 2019	July 16, 2019	June 12, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 363,000.00	\$ 363,000.00
DTL (FHWA)	AC-001872	Metro	DTL - Phase 3 - Unit 2 - PR-52 km 4.7 to 6.4 (sta 52+00 to sta 57+00)	DTL	24-Apr-19	April 11, 2019	June 5, 2019		July 17, 2019		Piloto Construction, LLC	\$ 4,957,000.00	\$ 4,957,000.00
Regular FHWA	AC-002065	Metro	Highway Safety Rafael Martínez Nadal Expressway, PR-20 Kms: 0.00 to 10.00	Safety	20-May-19	May 30, 2019	July 1, 2019	June 26, 2019	August 12, 2019	July 31, 2019	Desarrolladora JA	\$ 19,469,055.00	\$ 19,469,055.00
Abriendo Caminos (Ronda 2)	AC-003282	South	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 1 (PR-132, PR-511, PR-133, PR-537, PR-538, PR-541, PR-128, PR-374) AFI-BP-19-23	Pavement	28-May-19	June 25, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	R&F	\$ 3,406,876.19	\$ 3,406,876.19
Abriendo Caminos (Ronda 2)	AC-004282	South	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Sur Unidad 2 (PR-742, PR-712, PR-726, PR-7725, PR-390, PR-127, PR-7722) AFI-BP-19-24	Pavement	28-May-19	June 21, 2019	July 9, 2019	July 26, 2019	August 20, 2019	August 21, 2019	A&M Contractor	\$ 2,992,095.00	\$ 2,992,095.00
Abriendo Caminos (Ronda 2)	AC-016282	West	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 4 (PR-115, PR-402, PR-467, PR-485, PR-411, PR-416, PR-303, PR-305)	Pavement	19-Jul-19		August 30, 2019		October 11, 2019		TBD	\$ 6,688,000.00	
Regular FHWA	AC-520125	South	Bridges 2038 & 2039 over PR-714 and La Palma Creek, PR-52 KM 49.5	Bridge	14-Jun-19	June 18, 2019	July 26, 2019	Aug 20, 2019	September 6, 2019		Piloto Construction, LLC	\$ 5,827,000.00	\$ 5,827,000.00
Abriendo Caminos (Ronda 2)	AC-017282	North	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 3 (PR-653, PR-666, PR-772, PR-771, PR-618, PR-687, PR-865, PR-867, PR-142, PR-828)	Pavement	2-Jul-19		August 13, 2019		September 24, 2019		TBD	\$ 5,614,500.00	
Abriendo Caminos (Ronda 2)	AC-001284	Island Wide	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	Pavement	25-Jun-19	June 27, 2019	August 6, 2019	July 22, 2019	September 17, 2019	August 16, 2019	Super Asphalt	\$ 1,925,150.00	\$ 1,925,150.00
Regular FHWA	AC-018193	Metro	Julio Andino Pedestrian Bridge, San Juan	Bridge	26-Jun-19	June 25, 2019	August 7, 2019		September 18, 2019		Piloto Construction, LLC	\$ 5,245,000.00	\$ 5,245,000.00
Abriendo Caminos (Ronda 2)	AC-005282	West	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 1 (PR-2, PR-124, PR-408, PR-397) AFI-BP-19-04	Pavement	28-Jun-19	June 28, 2019	August 9, 2019	July 26, 2019	September 20, 2019	August 16, 2019	Transporte Rodríguez Asfalto	\$ 3,735,806.64	\$ 3,735,806.64
Abriendo Caminos (Ronda 2)	AC-002284	Island Wide	Abriendo Caminos 2. Pavement Markings - Marcado de Pavimentos PR-2 Km 81 al 161	Pavement	2-Jul-19	June 28, 2019	August 13, 2019	July 22, 2019	September 24, 2019	August 13, 2019	Nieves & Nieves, Engineers and Contractors, Inc.	\$ 2,248,925.00	\$ 2,248,925.00
Abriendo Caminos (Ronda 2)	AC-018282	North	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 4 (PR-884, PR-882, PR-825, PR-590, PR-690, PR-688, PR-6677, PR-8865, PR-6659, PR-659)	Pavement	2-Jul-19		August 13, 2019		September 24, 2019		TBD	\$ 2,745,500.00	
Abriendo Caminos (Ronda 2)	AC-006282	West	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 2 (PR-447, PR-443, PR-102, PR-307, PR-312, PR-331, PR-334, PR-105, PR-105) AFI-BP-19-06	Pavement	3-Jul-19	June 20, 2019	August 14, 2019	July 26, 2019	September 25, 2019	August 21, 2019	A & M Group	\$ 3,696,464.75	\$ 3,696,464.75
Regular FHWA	AC-200307	North	Pavement Rehabilitation and Reconstruction of PR-2 from km 96.86 to km 100.49	Pavement	4-Jul-19	July 17, 2019	August 15, 2019	August 15, 2019	September 26, 2019		Transporte Rodríguez Asfalto	\$ 4,385,792.00	\$ 4,385,792.00
Regular FHWA	AC-093001	East	Reconstruction of Ramp No. 2 at Int of PR-30 and PR-9030, Gurabo	Earmarked	7-Jul-19	July 9, 2019	August 18, 2019		September 29, 2019		Piloto Construction, LLC	\$ 3,627,000.00	\$ 3,627,000.00
PEMOC (Local)	AC-051211	South	Box Culvert Reconstruction at Quebrada Chiquita, Juana Díaz	Reconstruction	19-Jul-19		August 30, 2019		October 11, 2019			\$ 632,500.00	
Regular FHWA	AC-200306	North	Pavement Rehabilitation and Reconstruction of PR-2 from km 92.05 to km 96.86	Pavement	7-Jul-19	July 16, 2019	August 18, 2019	August 15, 2019	September 29, 2019		Transporte Rodríguez Asfalto	\$ 3,758,224.00	\$ 3,758,224.00
Abriendo Caminos (Ronda 2)	AC-015282	West	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Oeste Unidad 3 (PR-435, PR-423, PR-109, PR-4444, PR-125, PR-495) BP-19-16-AC	Pavement	10-Jul-19	June 25, 2019	August 21, 2019	July 26, 2019	October 2, 2019	August 28, 2019	A&M Group	\$ 3,950,603.26	\$ 3,950,603.26
Regular FHWA	AC-111135	West	Reconstruction and Repavement of approximately 0-10 kilometers on the PR-111	Earmarked	10-Jul-19	July 29, 2019	August 21, 2019		October 2, 2019		Super Asphalt Corp	\$ 6,423,334.50	\$ 6,423,334.50
Abriendo Caminos (Ronda 2)	AC-007282	North	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 1 (PR-802, PR-164, PR-809, PR-791, PR-774, PR-496, PR-455, PR-124) BP-19-141-AC	Pavement	11-Jul-19	July 15, 2019	August 22, 2019	August 7, 2019	October 3, 2019		Super Asphalt Corp	\$ 4,019,260.65	\$ 4,019,260.65
Abriendo Caminos (Ronda 2)	AC-008282	North	Programa Abriendo Caminos 2. Mantenimiento de Carreteras con Métodos de Alta Calidad - Región Norte Unidad 2 (PR-662, PR-638, PR-658, PR-4431, PR-6685, PR-643, PR-667, PR-165, PR-813) BP-19-146-AC	Pavement	12-Jul-19	July 23, 2019	August 23, 2019	August 7, 2019	October 4, 2019	August 28, 2019	JR site Construction, Corp.	\$ 3,832,908.74	\$ 3,832,908.74

Oracle Number	Region	AC #	Project Type	Road Number	Project		Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Projected)			Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)	
					KM Begin	KM End						Original	Projected Cost Increase	Projected Cost														
R000140066	North	014066	Geometric Improvements	140			Ensanche PR-140 hasta Intersección PR-642	RBC Construction Corporation	Ing. Ignacio Rios Rivas	\$3,999,000.00	\$4,468,395.00	12%	\$162,270.00	\$4,630,665.00	16%	\$1,802,247.32	40%	\$2,828,417.68	31-Jul-17	25-Jul-18	360	07-Sep-19	769	114%	22-Apr-20	76%	997	177%
T000522122	East	520122	Others	52			Construcción de Traffic Management Center (TMC)	Del Valle Group, SP	Ing. Anibal Miranda Pérez	\$5,375,000.00	\$6,551,099.55	22%	\$200,000.00	\$6,751,099.55	26%	\$5,383,316.68	82%	\$1,367,782.87	30-May-17	24-Jan-18	240	13-Jun-19	745	210%	18-Jul-19	106%	780	225%
T000066038	Metro	006638	Others	66			Construcción Facilidades Cumplimiento Leyes Transito Mejoras a Seguridad Carretera PR-188, Desde Kilómetro: 0.00 Hasta Kilómetro: 5.90 (PR-187) en los Municipios de Cañóvanas - Loiza Corrección De Deslizamiento De Terreno Carretera PR-31	Desarrolladora JA, Inc.	Ing. Francisco M. Alvarado Barrios	\$1,324,000.00	\$1,807,462.82	37%	\$53,069.00	\$1,860,531.82	41%	\$1,541,170.00	85%	\$319,361.82	30-May-17	24-Jan-18	240	31-Jul-19	793	230%	3-Sep-19	100%	827	245%
F000188009	Metro	018809	Safety	187	0.00	5.90	Mejoras a Seguridad Carretera PR-188, Desde Kilómetro: 0.00 Hasta Kilómetro: 5.90 (PR-187) en los Municipios de Cañóvanas - Loiza Corrección De Deslizamiento De Terreno Carretera PR-31	Unique Builders, Inc.	Ing. Axel Carrasquillo Cuevas	\$3,107,380.00	\$4,087,350.89	32%	\$37,000.00	\$4,124,350.89	33%	\$3,483,678.96	85%	\$640,671.93	17-Apr-17	10-Jun-18	420	28-Aug-19	864	106%	1-Sep-19	100%	868	107%
R009999400	East	800400	Landslides	31			Kilómetro 11.80	Tamrío, Inc.	Ing. Emelyn Serrano Medina	\$1,178,122.15	\$2,487,082.60	111%	\$1,050,000.00	\$3,537,082.60	200%	\$359,840.10	14%	\$3,177,242.50	30-Dec-16	25-Oct-17	300	22-Nov-19	1058	253%	22-Nov-19	92%	1058	253%
B000752006	South	075206	Bridge Repair	752	0.80		Rehabilitación Y Mitigación Socavación P/S Qda Jacana Núm. 672	Obratec Contratista General, Inc.	Ing. Milton J. Cintrón Dávila	\$279,396.00	\$279,396.00	0%	\$102,488.00	\$381,884.00	37%	\$73,418.24	26%	\$308,465.76	30-Dec-16	28-May-17	150	28-May-17	150	0%	30-Nov-19	91%	1066	611%
B000522127	East	520127	Bridge Repair	52	25.00	26.70	Rehabilitación P/S Qda Beatriz Núm. 1286 y 1287 Km 25.0 y Núm. 1275 y 1276 Km 26.7	Del Valle Group, SP	Ing. Marvin Sosa González	\$6,191,000.00	\$7,248,604.82	17%	\$604,700.00	\$7,853,304.82	27%	\$4,735,267.19	65%	\$3,118,037.63	30-Dec-16	22-Feb-18	420	28-Dec-19	1094	160%	28-Dec-19	89%	1094	160%
LCN0000212	South	000212	Others	546			Ciclovia Y Paseo Peatonal Desde PR-153 Hasta Baños De Coamo	Constructora I. Meléndez, LLC	Ing. Juan M. Colón Colón	\$2,778,000.00	\$3,452,570.45	24%	\$0.00	\$3,452,570.45	24%	\$2,132,258.09	62%	\$1,320,312.36	27-Dec-16	21-Dec-17	360	21-Nov-19	1060	194%	21-Nov-19	92%	1060	194%
L009999501	Metro	800501	Others	26	0.00	15.40	Traffic Incident Management Field Devices	Technologie Group, LLC	Ing. Israel Cancel Hidalgo	\$3,988,685.30	\$4,807,640.45	21%	\$200,000.00	\$5,007,640.45	26%	\$4,109,135.10	85%	\$898,505.35	2-Dec-16	26-Nov-17	360	30-Aug-19	1002	178%	14-Oct-19	96%	1047	191%
BCN0615011	North	061511	Bridge Replacement	615	4.05		Reemplazo P/S Rio Toro Negro Núm. 599 PR-615 Km 4.05 Bo. Pozas	Constructora Hartmann, SE	Ing. Solimar Santiago Reyes	\$3,766,855.00	\$4,621,187.62	23%	\$408,936.00	\$5,030,123.62	34%	\$4,076,431.06	88%	\$953,692.56	9-Nov-16	2-May-18	540	04-Sep-19	1030	91%	26-Nov-19	92%	1113	106%
B009999470	East	800470	Bridge Replacement	30	4.10		Reemplazo del Puente Num 982 Sobre PR-189, Carretera PR-30, kilómetro 4.1	Constructora Santiago II, Corporation	Ing. Regino Navarro Rodríguez	\$11,143,902.00	\$11,938,637.00	7%	\$370,000.00	\$12,308,637.00	10%	\$3,602,091.64	30%	\$8,706,545.36	29-Sep-16	23-Sep-17	360	01-Apr-19	915	154%	30-Jun-20	78%	1371	281%
R000123024	South	012324	Landslides	123			Corrección De Deslizamiento En Carretera PR-123 Kilómetro 26.9 Desde Estación 1+00.00 Hasta la Estación 2+04.56	Obratec Contratista General, Inc.	Ing. Wilfredo Guzmán Serrano	\$320,255.00	\$377,962.10	18%	\$622,037.90	\$1,000,000.00	212%	\$147,499.89	39%	\$852,500.11	19-Sep-16	17-Mar-17	180	16-Apr-18	575	219%	31-Dec-19	90%	1199	566%
F000002491	North	200291	Traffic Signals	2	76.10	82.40	Mejoras al Sistema De Semáforos Carretera PR-2, Desde El Kilómetro 76.1 (PR-10) Hasta El Kilómetro 82.4 (PR-493)	Gill Engineering Group, Inc.	Ing. Jisela Jirau Adames	\$2,167,966.00	\$5,011,856.40	131%	\$20,000.00	\$5,031,856.40	132%	\$1,677,566.53	33%	\$3,354,289.87	18-Jul-16	13-May-17	300	30-Jul-19	1108	269%	15-Sep-19	99%	1155	285%
B020014271	South	802271	Bridge Replacement	14	65.57		Reemplazo Puente Núm. 178 Quebrada Toita	Tamrío, Inc.	Ing. Maricelly Tejero Rodríguez	\$3,294,950.30	\$3,892,120.73	18%	\$0.00	\$3,892,120.73	18%	\$2,712,786.80	70%	\$1,179,333.93	17-Jun-16	05-Dec-19	1267	16-Jul-19	1125	-11%	5-Dec-19	92%	1267	0%
R000018069	Metro	001869	Pavement	18			Rehabilitación del Pavimento Carretera PR-18, Desde kilómetro 0.00 Hasta kilómetro 6.20	Desarrolladora JA, Inc.	Ing. Angel L. Cora De Jesús	\$4,283,928.00	\$4,883,649.00	14%	\$66,000.00	\$4,949,649.00	16%	\$3,175,088.06	65%	\$1,774,560.94	3-Jun-16	28-May-17	360	03-Aug-19	1157	221%	3-Sep-19	100%	1188	230%
F000010185	North	100085	Safety	10	56.00	85.50	Mejoras A La Seguridad Carretera PR-10 Desde el kilómetro 56.00 hasta el Kilómetro 85.5	Del Valle Group, SP	Ing. José M. Rosario Rivera	\$5,858,000.00	\$6,433,198.00	10%	\$0.00	\$6,433,198.00	10%	\$5,389,133.14	84%	\$1,044,064.86	3-Jun-16	26-Aug-17	450	11-Jun-19	1104	145%	30-Oct-19	95%	1245	177%
R000861022	North	086122	Pavement	861	7.00	11.00	Rehabilitación Del Pavimento Carretera PR-861 Desde Kilómetro 7.00 Hasta Kilómetro 11.00	CJO Construction Corp.	Ing. Sandra Lisboa González	\$1,318,000.00	\$2,431,873.73	85%	\$723,813.64	\$3,155,687.37	139%	\$1,550,280.12	64%	\$1,605,407.25	7-Apr-16	3-Oct-16	180	01-Jul-19	1181	556%	30-Dec-19	91%	1363	657%
R009999506	South	800506	Pavement	0			Rehabilitación Del Pavimento Carreteras: PR-710 Desde Kilómetro 0.00 Hasta Kilómetro 2.00; PR-753 Desde Kilómetro 0.00 Hasta Kilómetro 5.80 y PR-712 Desde Kilómetro 0.00 Hasta Kilómetro 5.70	Constructora I. Meléndez, LLC	Ing. Linnette Rodríguez	\$2,212,000.00	\$3,052,786.83	38%	\$84,295.49	\$3,137,082.32	42%	\$2,326,095.43	76%	\$810,986.89	31-Mar-16	25-Mar-17	360	04-Sep-19	1253	248%	4-Sep-19	100%	1253	248%
F000174018	Metro	017418	Traffic Signals	174			Sistema de Semáforos PR-174 Intersección Accesos UPR y CESCO	Unique Builders, Inc.	Ing. Luis R. Pastor Reyes	\$443,481.70	\$540,790.60	22%	\$110,000.00	\$650,790.60	47%	\$162,222.26	30%	\$488,568.34	26-Oct-15	22-Apr-16	180	10-May-17	563	213%	28-Nov-19	94%	1495	731%
P000034002	East	003402	New Construction	34			Extensión Ave. Degetau desde Ave Luis Muñoz Marín PR-32 hasta PR-183	Jose Carro, SE	Ing. Dayna D. Pérez Zapata	\$24,611,000.00	\$25,688,796.75	4%	\$135,500.00	\$25,824,296.75	5%	\$16,243,505.51	63%	\$9,580,791.24	7-Aug-15	22-Jan-18	900	09-Dec-19	1586	76%	7-Apr-20	87%	1706	90%
M000009015	South	000915	New Construction	9			Carretera PR-9 Desde Avenida Las Américas Hasta PR-132	LPC & D, Inc.	Ing. Damari M. Santiago Torres	\$45,499,874.20	\$47,131,767.80	4%	\$300,000.00	\$47,431,767.80	4%	\$34,413,440.81	73%	\$13,018,326.99	29-Jul-14	8-Jan-18	1260	24-Sep-20	2250	79%	24-Sep-20	83%	2250	79%
F009999467	Metro	800467	Geometric Improvements	21			Mejoras a la Intersección de las PR-18 y PR-21	Ferrovial Agromán, LLC	Ing. Juan C. Arroyo Ramírez	\$16,117,553.50	\$18,406,655.00	14%	\$250,000.00	\$18,656,655.00	16%	\$13,962,758.62	76%	\$4,693,896.38	28-Mar-14	12-Sep-16	900	08-Dec-18	1717	91%	3-Dec-19	95%	2077	131%
F000002467	North	200267	Traffic Signals	2			Sistema de Semáforos PR-2 Desde Comunidad Cantera Hasta Plaza Atenas	Prime Electric, Corp.	Ing. Jisela Jirau Adames	\$4,459,120.00	\$4,313,951.11	-3%	\$100,000.00	\$4,413,951.11	-1%	\$3,640,070.45	84%	\$773,880.66	13-Dec-12	7-Dec-13	360	04-Oct-16	1392	287%	31-Dec-19	95%	2575	615%
Total		23								\$153,717,469.15	\$173,914,835.25		\$5,600,110.03	\$179,514,945.28		\$116,699,302.00		\$62,815,643.28			10447		24491		30054			

Summary CPI and SPI			
	Original	Revised	Projected
Total Program Cost (\$)	\$153,717,469.15	\$173,914,835.25	\$179,514,945.28
% Change in Total Program Cost		13.1%	16.8%
Sum of Project Duration (days)	10447	24491	30054
% Change in Program Duration		134.4%	187.7%

Oracle Number	Region	AC #	Project Type	Project		Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)			% Change in Cost (Original vs Projected)			Amount Certified	% Certified	Projected Cost to Complete	Original		Revised		% Change in Duration (Original vs Revised)		Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
				Road Number	KM Begin						KM End	Projected Cost	Projected Cost	Projected Cost	Original Completion Date	Original Duration				Revised Completion Date	Revised Duration	Projected Completion Date	Projected Duration						
R010000284	South	001284	Abriendo Caminos	52	14	108	Mantenimiento de Carreteras con Métodos de Alta Calidad, Marcado de Pavimento Autopista Luis A. Ferré, PR-52, Caguas a Ponce, Kilómetros: 14.00 al 108.00	Super Asphalt Pavement Corporation	#N/A	\$1,925,150.00	\$1,925,150.00	0%	\$0.00	\$1,925,150.00	0%	\$0.00	0%	\$1,925,150.00	27-Aug-19	22-Apr-20	240	22-Apr-20	240	0%	22-Apr-20	2%	240	0%	
R020000284	West	002284	Abriendo Caminos	2	81	161	Mantenimiento de Carreteras con Métodos de Alta Calidad Marcado De Pavimento Carretera PR-2 Hatillo a Mayagüez	Nieves & Nieves, Engineers and Contractors, Inc.	#N/A	\$2,248,925.00	\$2,248,925.00	0%	\$0.00	\$2,248,925.00	0%	\$0.00	0.0%	\$2,248,925.00	26-Aug-19	21-Apr-20	240	21-Apr-20	240	0%	21-Apr-20	2%	240	0%	
B000029006	Metro	002906	Bridge Repair	29	1.4		Reemplazo de Superestructura de los Puentes Núm. 1131 y 1132 Sobre Río Hondo Carretera PR-29 Kilómetro: 1.40 Bayamón	Constructora Hartmann, SE	#N/A	\$10,118,410.00	\$10,118,410.00	0%	\$0.00	\$10,118,410.00	0%	\$0.00	0%	\$10,118,410.00	19-Aug-19	10-Nov-20	450	10-Nov-20	450	0%	10-Nov-20	3%	450	0%	
RCN0020065	Metro	002065	Safety	20	0	10	Mejoras a Seguridad Expreso Rafael Martinez Nadal, PR-20 km. 0.0-10.00	Desarrolladora JA, Inc.	#N/A	\$19,469,055.00	\$19,469,055.00	0%	\$0.00	\$19,469,055.00	0%	\$0.00	0%	\$19,469,055.00	12-Aug-19	1-Feb-21	540	1-Feb-21	540	0%	1-Feb-21	4%	540	0%	
R000053083	East	005383	Safety	53	0.64	7.90	Mejoras a la Seguridad PR-53, Kilómetros: 0.639 al 7.90	Del Valle Group, SP	#N/A	\$11,091,000.00	\$11,091,000.00	0%	\$0.00	\$11,091,000.00	0%	\$0.00	0%	\$11,091,000.00	22-Jul-19	13-Oct-20	450	13-Oct-20	450	0%	13-Oct-20	9%	450	0%	
BCN0143054	North	014354	Bridge Repair	143	36.0	36.184	Rehabilitación del Puente Núm. 780 Sobre el Río Matrullas, Carretera PR-143, Kilómetro: 36.00	Empresas JBR, Inc.	Ing. José García Marrero	\$228,192.00	\$228,192.00	0%	\$0.00	\$228,192.00	0%	\$0.00	0%	\$228,192.00	1-Jul-19	27-Nov-19	150	27-Nov-19	150	0%	27-Nov-19	41%	150	0%	
RCN9999356	South	800356	Bridge Repair	135	19.00	19.042	Extensión a Atarjea Carretera PR-135 Kilómetro: 19.00 (Anteriormente 78.50)	Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Francisco Cones	\$363,000.00	\$363,000.00	0%	\$0.00	\$363,000.00	0%	\$24,853.60	7%	\$338,146.40	24-Jun-19	20-Dec-19	180	20-Dec-19	180	0%	20-Dec-19	38%	180	0%	
RCN0656005	North	065605	Landslides	656	2.30		Reconstrucción de Carretera PR-656, Kilómetro: 2.30	Nieves & Nieves, Engineers and Contractors, Inc.	Ing. Jisela Jirau Adames	\$4,884,000.00	\$4,884,000.00	0%	\$0.00	\$4,884,000.00	0%	\$1,500.00	0%	\$4,882,500.00	24-Jun-19	17-Jun-20	360	17-Jun-20	360	0%	17-Jun-20	19%	360	0%	
RCN0111131	North	111131	Landslides	111	56.60	56.80	Corrección de Deslizamiento Carretera PR-111, Kilómetros: 56.6 al 56.8 (anteriormente Kms. 4.0 al 4.2)	Maglez Engineering and Contractors Corporation	Ing. Edgar Rivera Rivera	\$1,568,977.00	\$1,568,977.00	0%	\$0.00	\$1,568,977.00	0%	\$0.00	0%	\$1,568,977.00	13-Jun-19	6-Jun-20	360	06-Jun-20	360	0%	6-Jun-20	22%	360	0%	
R010000282	East	001282	Abriendo Caminos	Various			Mantenimiento de Carreteras con Métodos de Alta Calidad, PR-750 (Kms. 0.0 a 2.61 Maunabo), PR-901 (Kms. 1.1 a 15.1 Maunabo y Yabucoa), PR-931 (Kms 0.0 a 7.5 San Lorenzo y Gurabo), PR-944 (Kms 0.0 a 6.0 Gurabo) y PR-971 (Kms 0.0 a 9.9 Naguabo, Ceiba y Fajardo)	Harry Auto Kool, Inc.	Ing. Carlos M. Resto Ramos	\$3,189,977.00	\$3,189,977.00	0%	\$0.00	\$3,189,977.00	0%	\$0.00	0%	\$3,189,977.00	31-May-19	27-Oct-19	150	27-Oct-19	150	0%	27-Oct-19	62%	150	0%	
R040000471	North	004271	PEMoC	Various			Programa Estatal de Modernización de Carreteras (PEMoc), Región Norte, Unidad 4, Repavimentación Carreteras PR-682 (Kms. 4.63 a 13.1), PR-811 (Kms. 0.00 a 5.90) y PR-866 (Kms. 0.00 a 7.80)	Professional Asphalt, LLC	Ing. Juan O. Badillo Vélez	\$3,439,000.00	\$3,439,000.00	0%	\$0.00	\$3,439,000.00	0%	\$0.00	0%	\$3,439,000.00	31-May-19	23-Jul-20	420	23-Jul-20	420	0%	23-Jul-20	22%	420	0%	
B009912002	East	991202	Bridge Repair	#N/A			Rehabilitación del Puente Núm. 1058 Sobre Río Grande de Loiza, Carretera PR-9912, Kilómetro: 0.1, CAC Crespo Barrio Cayaguas	CAC Crespo Builders, LLC	Ing. Angel L. Santiago Galarza	\$3,730,000.00	\$3,730,000.00	0%	\$0.00	\$3,730,000.00	0%	\$0.00	0%	\$3,730,000.00	31-May-19	22-Aug-20	450	22-Aug-20	450	0%	22-Aug-20	20%	450	0%	
B000149085	South	014985	Critical Bridges	149			Scouring Mitigation for Bridge No. 308	BIM Contractors, LLC	Ing. Gladys Mojica Ortiz	\$492,470.00	\$447,700.00	-9%	\$0.00	\$447,700.00	-9%	\$0.00	0%	\$447,700.00	23-May-19	19-Sep-19	120	19-Sep-19	120	0%	19-Sep-19	84%	120	0%	
B000428001	West	042801	Critical Bridges	428			Installation of Temporary Modular steel Bridge No. 2574 Group C	Desarrolladora JA, Inc.	Ing. José B. González Vélez	\$1,485,650.00	\$1,487,650.00	0%	\$0.00	\$1,487,650.00	0%	\$142,641.11	9.6%	\$1,345,008.89	23-May-19	18-Dec-19	210	18-Dec-19	210	0%	18-Dec-19	48%	210	0%	
R000522135	South	520135	Pavement	52	95	99	Rehabilitación del Pavimento y Mejoras a la Seguridad, Autopista Luis A. Ferré PR-52, Kilómetros: 95.00 al 99.00	Ferrovial Agromán, LLC	Agrim. Luis A. Vélez Echevarría Venegas	\$7,060,798.00	\$7,060,798.00	0%	\$0.00	\$7,060,798.00	0%	\$0.00	0%	\$7,060,798.00	20-May-19	11-Aug-20	450	11-Aug-20	450	0%	11-Aug-20	23%	450	0%	
R000012006	South	001206	Safety	12	0	6.4	Mejoras a la Seguridad PR-12, Kilómetros: 0.00 al 6.4	Construction, Corp.	Ing. Julio Báez Romero	\$11,198,911.00	\$11,198,911.00	0%	\$185,600.00	\$11,384,511.00	2%	\$106,735.26	1%	\$11,277,775.74	20-May-19	9-Nov-20	540	09-Nov-20	540	0%	9-Nov-20	19%	540	0%	
B009999563	West	800563	Critical Bridges	Various			Scouring Mitigation for Bridges: No. 217, 1381 and 261 Group 3A	Tamrio, Inc.	Ing. Luis A. Pérez	\$911,739.40	\$828,854.00	-9%	\$0.00	\$828,854.00	-9%	\$233,222.12	28.1%	\$595,631.88	15-May-19	11-Oct-19	150	11-Oct-19	150	0%	11-Oct-19	72%	150	0%	
BCN0114017	West	011417	Bridge Repair	114			Mejoras al Puente Núm. 2161 Sobre Quebrada Maga, Carretera PR-114	Tamrio, Inc.	Ing. Dennisse Luciano Collazo	\$297,479.00	\$297,479.00	0%	\$0.00	\$297,479.00	0%	\$169,643.00	57.0%	\$127,836.00	13-May-19	9-Oct-19	150	09-Oct-19	150	0%	9-Oct-19	74%	150	0%	

Oracle Number	Region	AC #	Project Type	Project		Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)			Amount Certified	% Certified	Projected Cost to Complete	Original		Revised		% Change in Duration (Original vs Revised)		Projected Duration	% Change in Duration (Original vs Projected)			
				Road Number	Project KM						Projected KM	Completion Date	Original Duration				Completion Date	Revised Duration	Projected Completion Date	% Time Elapsed							
T00999533	Metro	800533	DTL	52		Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 4, Autopista Luis A. Ferré PR-52 Kilómetros: 0.15 a 3.1	Ferrovial Agromán, LLC	Sr. Angel Rivera Rosario	\$13,112,005.00	\$13,112,005.00	0%	\$0.00	\$13,112,005.00	0%	\$1,361,848.52	10%	\$11,750,156.48	13-May-19	5-Jul-20	420	05-Jul-20	420	0%	5-Jul-20	26%	420	0%
R04000269	East	004269	PEMoC	#N/A		Programa Estatal De Modernización De Carreteras (PEMoC) Región Este, Unidad 4, Reconstrucción De Carreteras: PR-735 Kilómetros: 0.0 al 1.5, Cidra; PR-926, Kilómetros: 0.0 al 3.8, Las Piedras; PR-941, Kilómetros: 7.8 al 11.8, Gurabo	Super Asphalt Pavement Corporation	Ing. Saúl O. Almeda Cruz	\$2,152,340.00	\$2,149,370.00	0%	\$0.00	\$2,149,370.00	0%	\$0.00	0%	\$2,149,370.00	15-Apr-19	8-Feb-20	300	08-Feb-20	300	0%	8-Feb-20	46%	300	0%
T00999534	Metro	800534	DTL	52		Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 3, PR-18, PR-52 y PR-1 San Juan	Del Valle Group, SP	Ing. Michelle Matos Cardona	\$13,193,000.00	\$13,340,722.97	1%	\$0.00	\$13,340,722.97	1%	\$925,458.20	7%	\$12,415,264.77	18-Mar-19	9-Jun-20	450	09-Jun-20	450	0%	9-Jun-20	37%	450	0%
R000018070	Metro	001870	DTL	18		Construcción de Carriles Gerencia de Congestión Vehicular, Carriles de Peaje Variable (DTL), Fase III, Unidad 1, Expreso Las Américas PR-18 San Juan	Del Valle Group, SP	Ing. Hipólito A. Vázquez Coriano	\$8,949,000.00	\$8,958,661.62	0%	\$0.00	\$8,958,661.62	0%	\$1,755,198.08	20%	\$7,203,463.54	8-Mar-19	1-Mar-20	360	01-Mar-20	360	0%	1-Mar-20	49%	360	0%
R03000270	South	003270	PEMoC	0		Reconstrucción de Carreteras Región Sur, Unidad 3 - PR-163 (4.5 Kms. Ponce), PR-359 (2.3 Kms. Yauco), PR-368 (5.27 Kms. Yauco), PR-389 (0.5 Km. Guánica), PR-510 (2.3 Kms. Juana Diaz), PR-542 (2.0 Kms. Santa Isabel) y PR-543 (1.2 Santa Isabel)	JM Caribbean Builders Corp.	Ing. Julio Báez Romero	\$7,077,162.00	\$7,077,162.00	0%	\$131,387.00	\$7,208,549.00	2%	\$2,115,393.52	30%	\$5,093,155.48	5-Mar-19	26-Jun-20	480	26-Jun-20	480	0%	26-Jun-20	37%	480	0%
B00999551	South	800551	Critical Bridges	Various		SCOURING MITIGATION IN BRIDGE NO. 1625 OVER GUAYANILLA RIVER IN ROAD OFF PR-378 KM. 4.8, GUAYANILLA; BRIDGE NO. 2748 OVER MATÓN RIVER IN ROAD OFF PR-730 KM. 3.9, CAYEY; AND BRIDGE NO. 2940 OVER INABÓN RIVER IN ROAD OFF PR-511 KM. 12.7, PONCE	Three O. Contractors SE	Ing. Juan M. Colón Colón	\$748,341.00	\$748,341.00	0%	\$0.00	\$748,341.00	0%	\$356,836.56	48%	\$391,504.44	1-Mar-19	28-Jul-19	150	28-Jul-19	150	0%	28-Oct-19	76%	242	61%
B00999549	East	800549	Critical Bridges	Various		Scouring Mitigation Bridge No. 1316 Over Emajagua River (Off) PR-745 km. 4.4, No. 1343 km. 3.8, No. 2508 over Honda Creek PR-913 km. 1.0, ; No. 2511 over Unamed Creek PR-916 km. 3.0, San Lorenzo; No. 1082 Over Los Chinos Creek PR-935 km. 4.0, Juncos, and Beam Replacement Bridge No. 574 over Santiago River PR-971, Naguabo	Antonio & M Construction, Inc.	Ing. Ileana Otero Padilla	\$1,137,607.90	\$1,142,204.81	0%	\$0.00	\$1,142,204.81	0%	\$951,713.21	83%	\$190,491.60	1-Mar-19	28-Aug-19	181	27-Aug-19	180	-1%	3-Sep-19	98%	187	3%
B00999560	Metro	800560	Critical Bridges	Various		Scouring Mitigation for Bridges No. 2479 and 1532 and Replacement of 2697	Desarrolladora JA, Inc.	Ing. Janet Vázquez Vázquez	\$1,245,850.00	\$1,369,074.00	10%	\$37,000.00	\$1,406,074.00	13%	\$156,625.64	11%	\$1,249,448.36	1-Mar-19	28-Jul-19	150	26-Sep-19	210	40%	6-Sep-19	97%	190	27%
B00999550	East	800550	Critical Bridges	Various		Scouring Mitigation for Bridge No. 1058 over Caguax River, PR-9912 Km 0.1, San Lorenzo and Installation of Exterior Girders for Bridge No. 2578 over Guayanés River, Off PR-182 Km. 15.3, Yabueoa	Obratec Contratista General, Inc.	Ing. Samuel Corchado Rodríguez	\$517,608.50	\$573,908.50	11%	\$56,300.00	\$630,208.50	22%	\$238,136.33	41%	\$392,072.17	1-Mar-19	29-Jul-19	151	28-Jul-19	150	-1%	9-Oct-19	82%	223	48%
B00999562	West	800562	Critical Bridges	Various		SCOURING MITIGATION FOR BRIDGES: NO. 881 OVER SONADORA CREEK, PR-497 KM. 2.4, SAN SEBASTIÁN; AND NO. 1531 OVER UNKNOWN CREEK, PR-141 KM. 10.2, JAYUYA	JJM Construction Corp.	Ing. Víctor M. Medina Badillo	\$598,400.88	\$606,050.88	1%	\$0.00	\$606,050.88	1%	\$200,927.00	33.2%	\$405,123.88	1-Mar-19	28-Jul-19	150	28-Jul-19	150	0%	30-Oct-19	75%	244	63%
R000010188	South	100088	Safety	10		Mejoras a la Seguridad Carretera PR-10, Ponce - Adjuntas, Kilómetros: 0.00 al 29.80	Desarrolladora JA, Inc.	Ing. Gabriel Rosado De Jesús	\$14,979,577.75	\$15,169,289.75	1%	\$822,812.00	\$15,992,101.75	7%	\$1,837,312.84	12%	\$14,154,788.91	19-Feb-19	11-Aug-20	540	11-Aug-20	540	0%	11-Aug-20	36%	540	0%
RCN0102072	West	010272	Safety	102		Mejoras a la Seguridad, Carretera PR-102, Kilómetros: 7.6 al 17.6 Cabo Rojo	Transporte Rodríguez Asfalto, Inc.	Ing. Gilberto Hernández Cajiga	\$2,745,770.00	\$3,110,295.00	13%	\$66,780.00	\$3,177,075.00	16%	\$1,867,236.00	60.0%	\$1,309,839.00	14-Feb-19	11-Oct-19	240	11-Oct-19	240	0%	15-Nov-19	72%	275	15%

Oracle Number	Region	AC #	Project Type	Road Number	Project KM Begin	Project KM End	Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)			Projected Cost	% Change in Cost (Original vs Projected)			Amount Certified	% Certified	Projected Cost to Complete	Original		Revised		% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
												NTP	Completion Date	Original Duration		Completion Date	Revised Duration													
BCN0912006	East	091206	Bridge Replacement	902	0.10		Reemplazo del Puente Núm. 2314 Off Carretera PR-902, Kilómetro: 0.10 San Lorenzo	Obratec Contratista General, Inc.	Ing. Samuel Corchado Rodriguez	\$510,395.32	\$510,395.32	0%	\$0.00	\$510,395.32	0%	\$144,032.76	28%	\$366,362.56	11-Feb-19	8-Sep-19	210	08-Sep-19	210	0%	8-Nov-19	74%	271	29%		
R030000273	West	003273	PEMoC	0			Reconstrucción de Carreteras Región Oeste, Unidad 3 (PEMoC), PR-107 (0.6 Kms., Aguadilla), PR-119 (3.3 Kms. San Sebastián), PR-128 (5.0 Kms, Maricao), PR-347 (4.7 Kms., San Germán), PR-409 (4.9 Kms., Las Marias), PR441 (3.0 Kms., Aguada) y PR-459 (5.9 Kms., Isabela)	Transporte Rodríguez Asfalto, Inc.	Ing. Ivonne Rivera Orsini	\$6,299,876.00	\$6,312,206.00	0%	\$945,000.00	\$7,257,206.00	15%	\$3,136,437.80	49.7%	\$4,120,768.20	8-Feb-19	1-Sep-20	572	29-Sep-20	600	5%	29-Sep-20	34%	600	5%		
B009999548	East	800548	Critical Bridges	Various			Clearance Restriction for Bridges: No. 105, At PR-955, KM 2.1, Rio Grande; No. 176, at PR-14, KM 56.6, Aibonito; No. 1123 at PR-359, KM 0.25 Yauco; No. 158, PR-123 KM 59.9, Utuado	Constructora Santiago II, Corporation	Ing. Saúl O. Almeda Cruz	\$2,050,000.00	\$2,050,000.00	0%	\$0.00	\$2,050,000.00	0%	\$1,026,789.80	50%	\$1,023,210.20	5-Feb-19	4-Jul-19	150	04-Jul-19	150	0%	4-Oct-19	86%	242	61%		
B000100031	West	010031	Bridge Repair	100	0.60	0.80	Trabajos para la Preservación de los Puentes Núm. 1471, 1473, 2836 y 2835 Carretera PR-100, Kilómetros: 0.6 y 0.8 Hormigueros	EJ Construction, SE	Ing. Angel L. Acevedo Torres	\$4,175,004.00	\$4,175,004.00	0%	\$0.00	\$4,175,004.00	0%	\$971,083.65	23.3%	\$3,203,920.35	18-Jan-19	11-Apr-20	450	11-Apr-20	450	0%	11-Apr-20	50%	450	0%		
R000030118	East	300118	Pavement	30			Rehabilitación del Pavimento y Mejoras a la Seguridad Expreso Cruz Ortiz Stella, PR-30, Desde kilómetro: 7.30 hasta kilómetro: 14.40 Las Piedras	Ferrovial Agromán, LLC	Ing. Leandro Rodríguez Dieppa	\$12,866,618.00	\$13,200,898.00	3%	\$150,000.00	\$13,350,898.00	4%	\$2,682,550.78	20%	\$10,668,347.22	11-Jan-19	4-May-20	480	04-May-20	480	0%	31-Oct-20	35%	660	38%		
RCN0522140	South	520140	Pavement	52			Rehabilitación de Pavimento Autopista Luis A. Ferré PR-52 km. 71.60-77.00 Santa Isabel	Del Valle Group, SP	Ing. Nelly Maldonado Rivera	\$15,685,104.00	\$15,685,104.00	0%	\$0.00	\$15,685,104.00	0%	\$1,222,031.96	8%	\$14,463,072.04	11-Jan-19	3-Jul-2020	540	03-Jul-20	540	0%	30-Dec-20	32%	720	33%		
TCN0522143	Metro	520143	DTL	52			Proyecto Federal ZP-52(55)Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 2, Autopista Luis A. Ferré PR-52, Estaciones:- 15+00.00 a 30+80.00 Municipio: Caguas	Constructora Santiago II, Corporation	Ing. Eric Conde Lesprier	\$15,999,892.00	\$15,999,892.00	0%	\$0.00	\$15,999,892.00	0%	\$3,350,277.84	21%	\$12,649,614.16	10-Jan-19	4-Mar-20	420	04-Mar-20	420	0%	4-Mar-20	56%	420	0%		
TCN0522131	Metro	520131	DTL	52			Construccion de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL), Fase 2, Unidad 1, Autopista Luis A. Ferré PR-52, Estaciones:- 30+80.00 a 63+00.00	Ferrovial Agromán, LLC Maglez	Ing. Eric Conde Lesprier	\$18,956,788.00	\$18,956,788.00	0%	\$0.00	\$18,956,788.00	0%	\$3,858,896.71	20%	\$15,097,891.29	10-Jan-19	3-Apr-20	450	03-Apr-20	450	0%	3-Apr-20	52%	450	0%		
F000173033	East	017333	Safety	173	0.00	9.00	Highway Safety Improvements PR-173, Km. 0.0 to Km. 9.0 Municipalities of Cidra - Aibonito	PR-Engineering and Contractors Corporation	Ing. Marvin Sosa González	\$2,737,327.00	\$2,737,327.00	0%	\$30,000.00	\$2,767,327.00	1%	\$301,674.96	11%	\$2,465,652.04	8-Jan-19	3-Nov-19	300	03-Nov-19	300	0%	3-Nov-19	79%	300	0%		
RCN0066039	East	006639	Safety	66			Mejoras a la Seguridad Autopista Roberto Sanchez Vilella,PR-66 km. 0.00 al 20.00 Carolina-Cañóvanas-Rio Grande	Caribbean Sign Supplies Manufacturers, Inc.	Ing. Angel L. Santiago Galarza	\$9,141,778.00	\$9,141,778.00	0%	\$0.00	\$9,141,778.00	0%	\$1,652,734.75	18%	\$7,489,043.25	8-Jan-19	2-Mar-20	420	02-Mar-20	420	0%	2-Mar-20	56%	420	0%		
RCN0152035	North	015235	Safety	152	0.00	11.25	Mejoras a la Seguridad Carretera PR-152, Kilómetros: 0.00 al 11.25 Barranquitas-Naranjito	R/O Rental Equipment	Ing. José A. Garcia Marrero	\$2,404,528.00	\$2,404,528.50	0%	\$0.00	\$2,404,528.50	0%	\$217,504.58	9%	\$2,187,023.92	13-Nov-18	9-Aug-19	270	09-Aug-19	270	0%	8-Oct-19	88%	330	22%		
RCN0152037	North	015237	Safety	152			Mejoras a la Seguridad Carretera PR-152, Kilómetros: 13.65 al 20.50 Barranquitas-Naranjito	Gill Engineering Group, Inc.	Ing. Raúl Ocasio Fernández	\$1,467,868.00	\$1,505,308.00	3%	\$75,000.00	\$1,580,308.00	8%	\$701,241.08	47%	\$879,066.92	13-Nov-18	9-Aug-19	270	09-Aug-19	270	0%	23-Mar-20	59%	497	84%		
RCN0522133	South	520133	Pavement	52	66.00	71.60	Rehabilitación de Pavimento Autopisa Luis A. Ferré PR-52 km. 66.0-71.60 Santa Isabel- Salinas	Del Valle Group, SP	Ing. María M. Rivera Santiago	\$16,256,000.00	\$16,256,000.00	0%	\$0.00	\$16,256,000.00	0%	\$1,026,656.62	6%	\$15,229,343.38	31-Oct-18	22-Apr-20	540	22-Apr-20	540	0%	3-Jul-20	50%	612	13%		
R030000275	North	003275	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Norte, Unidad 2 (Programa Abriendo Caminos)	Del Valle Group, SP	Ing. Julio Méndez Degro	\$4,619,000.00	\$4,619,000.00	0%	\$0.00	\$4,619,000.00	0%	\$2,983,447.78	65%	\$1,635,552.22	30-Oct-18	27-Apr-19	180	30-Sep-19	336	87%	15-Jun-19	134%	229	27%		
R030000266	Metro	003266	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Metropolitana, Unidad 2 (Programa Abriendo Caminos)	Ferrovial Agromán, LLC	Ing. Ismael Guadalupe Torres	\$4,662,255.00	\$4,662,255.00	0%	\$0.00	\$4,662,255.00	0%	\$3,541,584.06	76%	\$1,120,670.94	30-Oct-18	27-Apr-19	180	27-Jun-19	241	34%	27-Jun-19	127%	241	34%		

Oracle Number	Region	AC #	Project Type	Road Number	Project Begin KM	Project End KM	Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
R030000276	East	003276	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Este, Unidad 2 (Programa Abriendo Caminos)	Del Valle Group, SP	Ing. Luis A. Zayas Báez	\$4,583,000.00	\$4,581,629.55	0%	\$0.00	\$4,581,629.55	0%	\$2,248,196.87	49%	\$2,333,432.68	29-Oct-18	26-Apr-19	180	09-Aug-19	285	58%	9-Aug-19	108%	285	58%
R020000266	Metro	002266	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Secundarias y Terciarias Región Metropolitana, Unidad 1 (Programa Abriendo Caminos)	Super Asphalt Pavement Corporation	Ing. Carlos M. Resto Ramos	\$2,989,475.00	\$2,989,475.00	0%	\$0.00	\$2,989,475.00	0%	\$2,632,422.81	88%	\$357,052.19	26-Oct-18	23-Apr-19	180	22-Jun-19	240	33%	22-Jun-19	129%	240	33%
R020000275	North	002275	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Norte, Unidad 1 (Programa Abriendo Caminos)	LUJANI General Contractor, Inc.	Ing. Alejandro Rosado	\$4,643,122.00	\$5,301,284.55	14%	\$0.00	\$5,301,284.55	14%	\$3,582,155.46	68%	\$1,719,129.09	22-Oct-18	19-Apr-19	180	19-Apr-19	180	0%	1-Sep-19	100%	315	75%
R020000267	South	002267	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos en Carreteras Secundarias y Terciarias en la Región Sur, Unidad 1 (Programa Abriendo Caminos)	LUJANI General Contractor, Inc.	Ing. Wilkings Traverso	\$5,943,709.60	\$6,787,856.26	14%	\$0.00	\$6,787,856.26	14%	\$5,747,382.79	85%	\$1,040,473.47	22-Oct-18	19-Apr-19	180	03-Sep-19	317	76%	3-Sep-19	99%	317	76%
FCN0203009	East	020309	Traffic Signals	203			Sistema de Semáforos Carretera PR-203 Intersección PR-183 Estaciones: 63+40.00 a 71+75.86 Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 49.00 al 52.30	Longo Diaz-Massó, LLC	Ing. Luis Rodríguez Reyes	\$1,592,358.30	\$1,605,898.30	1%	\$125,000.00	\$1,730,898.30	9%	\$827,891.29	52%	\$903,007.01	22-Oct-18	19-Apr-19	180	28-Jul-19	280	56%	16-Oct-19	87%	360	100%
RCN0522138	South	520138	Safety	52			Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	Desarrolladora JA, Inc.	Ing. Maricelly Tejero Rodríguez	\$3,888,105.00	\$3,908,827.50	1%	\$20,722.00	\$3,929,549.50	1%	\$2,917,319.76	75%	\$1,012,229.74	5-Oct-18	31-Jul-19	300	31-Jul-19	300	0%	31-Jul-19	110%	300	0%
RCN0522137	South	520137	Safety	52			Mejoras a la Seguridad Autopista Luis A. Ferré, PR-52 Kilómetros 55.30 al 61.00	Desarrolladora JA, Inc.	Ing. Maricelly Tejero Rodríguez	\$4,757,059.00	\$4,767,747.70	0%	\$175,000.00	\$4,942,747.70	4%	\$2,190,937.70	46%	\$2,751,810.00	5-Oct-18	31-Jul-19	300	31-Jul-19	300	0%	31-Oct-19	84%	392	31%
R020000273	West	002273	PEMoC	0			Reconstrucción de Carreteras Región Oeste, Unidad 2 Carreteras PR-115 (6.6 Kms), PR-417 (3.0 Kms) y PR-4417 (5.1 Kms), Aguada; Carretera PR-119 (6.9 Kms.), San Sebastián; Carretera PR-443 (3.2 Kms) y PR-460 (1.4 Kms), Aguadilla y Carretera PR-444, Moca (PEMoC)	Ferrovial Agromán, LLC	Ing. Jesie Jusino Lugo	\$6,000,000.00	\$6,024,189.41	0%	\$15,000.00	\$6,039,189.41	1%	\$2,620,323.37	43.5%	\$3,418,866.04	17-Sep-18	5-Sep-20	720	05-Sep-20	720	0%	5-Sep-20	48%	720	0%
R010000273	West	001273	PEMoC	0			Reconstrucción de Carreteras Región Oeste, Unidad 1 Carretera PR-105 (5.0 Kms), Maricao; Carretera PR-120 (5.3 Kms.), Las Marías; Carretera PR-303 (2.0 Kms.), Lajas y Carreteras PR-333 (1.8 Kms) y PR-3116 (1.5 Kms.), Guánica	Maglez Engineering and Contractors Corporation	Ing. Héctor Martell Barbosa	\$4,637,287.00	\$4,501,566.50	-3%	\$128,500.00	\$4,630,066.50	0%	\$2,012,805.86	44.7%	\$2,617,260.64	10-Sep-18	2-Mar-20	540	02-Mar-20	540	0%	2-Mar-20	66%	540	0%
R010000271	North	001271	PEMoC	0			Reconstrucción de Carreteras Región Norte, Unidad 1 Carreteras PR-146 (Kms. 18.8 a 21.9 y 28.1 a 28.3) y PR-149 (Kms. 22.7 a 40.0 varios tramos), Ciales; Carretera PR-453 (Kms. 0.0 a 8.4), Lares; Carretera PR-568 (Kms 0.0 a 5.0), Orocovis, y Carretera PR-773 (Kms. 0.0 a 3.4), Barranquitas (PEMoC)	Super Asphalt Pavement Corporation	Ing. Moraima Figueroa Morales	\$6,263,573.00	\$6,263,573.20	0%	\$0.00	\$6,263,573.20	0%	\$2,589,128.90	41%	\$3,674,444.30	10-Sep-18	31-May-20	630	31-May-20	630	0%	31-May-20	56%	630	0%
BCN0191043	East	019143	Bridge Replacement	31	8.80		Reemplazo del Puente Núm. 194 Sobre Río Blanco, Carretera PR-31 Kilómetro: 8.80	Del Valle Group, SP	Ing. Pamela Ortiz Olmo	\$9,414,000.00	\$10,271,221.37	9%	\$1,000,000.00	\$11,271,221.37	20%	\$2,036,771.60	20%	\$9,234,449.77	10-Sep-18	6-Jul-19	300	06-Jul-19	300	0%	1-Jun-20	56%	631	110%
R020000271	North	002271	PEMoC	0			Reconstrucción de Carreteras Región Norte, Unidad 2 Carretera PR-111 (3.7 Kms), Utuado; Carretera PR-119 (6.7 Kms), Camuy; Carretera PR-149 (2.0 Kms), Manatí, Carretera PR-635 (5.5 Kms.), Arecibo y Carretera PR-681 (3.9 Kms), Barceloneta (PEMoC)	Super Asphalt Pavement Corporation	Ing. José M. Rosario Rivera	\$4,163,800.00	\$4,614,810.00	11%	\$0.00	\$4,614,810.00	11%	\$2,449,404.83	53%	\$2,165,405.17	10-Sep-18	30-Jun-20	660	30-Jun-20	660	0%	30-Jun-20	54%	660	0%
R000000272	Metro	000272	PEMoC	0			Reconstrucción de Carreteras Región Metro Carretera PR-168 (1.7 Kms), Bayamón; Carretera PR-851 (3.6 Kms.), Trujillo Alto y Carretera PR-869 (4.0 Kms), Cataño (PEMoC)	Super Asphalt Pavement Corporation	Ing. Angel L. Cora De Jesús	\$2,026,220.00	\$2,110,020.00	4%	\$0.00	\$2,110,020.00	4%	\$1,267,041.98	60%	\$842,978.02	7-Sep-18	2-Aug-19	330	02-Aug-19	330	0%	3-Sep-19	99%	362	10%

Oracle Number	Region	AC #	Project Type	Project Road Number	Project KM Begin	Project KM End	Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)	Projected Cost Increase	Projected Cost	% Change in Cost (Original vs Projected)	Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)	Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
R020000269	East	002269	PEMoC	0			Reconstrucción de Carreteras Región Este, Unidad 2 Carretera PR-3 (Kms. 95.1 a 96.2 y 96.9 a 97.9), Yabucoa; Carreteras PR-173 (Kms. 10.4 a 11.7 y 13.7 a 17.1), Cidra; Carretera PR-941 (Kms. 0.0 a 4.0) Gurabo y Carretera PR-192 (Kms. 0.0 a 3.21), Naguabo (PEMoC)	Puerto Rico Asphalt, LLC	Ing. Regino Navarro Rodríguez	\$2,995,000.00	\$3,034,950.00	1%	\$59,900.00	\$3,094,850.00	3%	\$2,125,373.14	70%	\$969,476.86	7-Sep-18	28-Feb-20	540	28-Feb-20	540	0%	28-Feb-20	66%	540	0%
R030000271	North	003271	PEMoC	0			Reconstrucción de Carreteras Región Norte, Unidad 3 Carretera PR-164 (5.1 Kms), Naranjito; Carretera PR-665 (4.4 Kms), Florida; Carretera PR-6685 (5.0 Kms), Manati y Carretera PR-819 (1.3 Kms), Toa Baja (PEMoC)	Super Asphalt Pavement Corporation	Ing. Amilecar Nieves Santiago	\$3,905,136.00	\$3,863,850.00	-1%	(\$88,000.00)	\$3,775,850.00	-3%	\$2,754,012.74	71%	\$1,021,837.26	7-Sep-18	27-Jul-20	690	27-Jul-20	690	0%	27-Jul-20	52%	690	0%
R010000276	East	001276	Abriendo Caminos	0			Reparación y Mantenimiento de Pavimentos Carreteras Primarias, Expresos y Primarias Urbanas Región Este, Unidad 1 (Programa Abriendo Caminos) (incluye Vieques)	Harry Auto Kool, Inc.	Ing. Eduardo Santiago Miranda	\$5,978,712.50	\$5,978,712.50	0%	\$0.00	\$5,978,712.50	0%	\$4,176,953.83	70%	\$1,801,758.67	6-Sep-18	4-Mar-19	180	02-Jul-19	300	67%	2-Jul-19	120%	300	67%
R030000269	East	003269	PEMoC	0			Reconstrucción de Carreteras Región Este, Unidad 3 Carreteras PR-790 (Kms. 0.0 a 3.0) y PR-792 (Kms. 0.0 a 2.0), Aguas Buenas; Carretera PR-936 (Kms. 0.0 a 4.3 y 5.7 a 6.4), Las Piedras; Carreteras PR-983 (Kms 0.0 a 6.7), PR-988 (Kms. 0.0 a 13.25), PR-991 (Kms. 0.0 a 1.8) y PR-992 (Kms 6.15 a 7.40), Luquillo (PEMoC)	Super Asphalt Pavement Corporation	Ing. Saúl O. Almeda Cruz	\$4,228,567.00	\$4,228,347.00	0%	\$84,571.34	\$4,312,918.34	2%	\$2,127,331.21	50%	\$2,185,587.13	20-Aug-18	10-Feb-20	540	10-Feb-20	540	0%	10-Feb-20	70%	540	0%
R010000269	East	001269	PEMoC	0			Reconstrucción de Carreteras Región Este, Unidad 1 Carretera PR-194 (Kms. 0.0 a 3.0), Fajardo; Carreteras PR-874 (Kms. 3.7 a 5.6), PR-8874 (Kms. 0.0 a 0.9) y PR-951 (Kms. 0.0 a 1.9), Canóvanas y Carretera PR-975 (Kms. 0.0 a 5.0), Ceiba (PEMoC 2018)	Unique Builders, Inc.	Ing. Joan A. Arroyo Torres	\$3,695,542.50	\$4,085,478.56	11%	\$55,000.00	\$4,140,478.56	12%	\$1,474,976.31	36%	\$2,665,502.25	13-Aug-18	3-Feb-20	540	29-May-20	656	21%	3-Feb-20	71%	540	0%
R010000270	South	001270	PEMoC	0			Reconstrucción de Carreteras Región Sur, Unidad 1 Carreteras PR-139 (Kms. 0.0 a 1.1), PR-503 (Kms. 0.3 a 1.3 y 2.0 a 3.35) y PR-504 (Kms. 0.1 a 3.0), Ponce; Carretera PR-140 (Kms. 0.0 a 5.3), Jayuya; Carretera PR-375 (Kms 0.0 a 3.4), Yauco y Carretera PR-518 (Kms 0.0 a 9.5), Adjuntas (PEMoC)	Robles Asphalt Corp.	Ing. Damari M. Santiago Torres	\$3,929,789.90	\$3,965,713.49	1%	\$78,595.80	\$4,044,309.29	3%	\$2,651,839.16	67%	\$1,392,470.13	10-Aug-18	31-Jan-20	540	03-May-20	633	17%	3-May-20	61%	633	17%
R020000270	South	002270	PEMoC	0			Reconstrucción de Carreteras Región Sur, Unidad 2 Carretera PR-53 (Kms 0.0 a 1.7), Arroyo; Carreteras PR-153 (Kms 11.41 a 12.6) y PR-702 (Kms 0.0 a 1.5), Coamo; Carretera PR-510 (Kms. 1.2 a 3.0), Juana Díaz, Carreteras PR-536 (Kms 0.0 a 2.0) y PR-543 (Kms 0.0 a 2.0), Santa Isabel, Carretera PR-712 (Kms 10.0 a 14.1), Guayama y Carretera PR-7725 (Kms 4.2 a 6.8), Aibonito (PEMoC)	Robles Asphalt Corp.	Ing. Milton J. Cintrón Dávila	\$4,372,938.40	\$4,449,648.40	2%	\$98,500.00	\$4,548,148.40	4%	\$3,311,972.51	74%	\$1,236,175.89	10-Aug-18	30-Apr-20	630	03-May-20	633	0%	3-May-20	61%	633	0%
TCN0522142	Metro	520142	DTL	52			Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 3) Autopista Luis A. Ferré PR-52	Ferrovial Agromán, LLC	Ing. Eric Conde Lespier	\$10,932,655.00	\$10,939,459.55	0%	\$0.00	\$10,939,459.55	0%	\$5,465,613.90	50%	\$5,473,845.65	8-Aug-18	1-Oct-19	420	01-Oct-19	420	0%	1-Oct-19	93%	420	0%
TCN0522130	Metro	520130	DTL	52			Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 1) Autopista Luis A. Ferré PR-52	Constructora Santiago II, Corporation	Ing. Eric Conde Lespier	\$14,160,315.00	\$14,170,783.16	0%	\$0.00	\$14,170,783.16	0%	\$6,093,198.73	43%	\$8,077,584.43	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Oct-19	86%	450	0%

Oracle Number	Region	AC #	Project Type	Road Number	Project KM Begin	Project KM End	Description	Contractor	Administrador	Original Cost	Revised Cost	% Change in Cost (Original vs Revised)			Projected Cost	% Change in Cost (Original vs Projected)			Amount Certified	% Certified	Projected Cost to Complete	NTP	Original Completion Date	Original Duration	Revised Completion Date	Revised Duration	% Change in Duration (Original vs Revised)		Projected Completion Date	% Time Elapsed	Projected Duration	% Change in Duration (Original vs Projected)
												(Original vs Revised)	Projected Cost Increase	Projected Cost		Cost (Original vs Projected)	Amount Certified	% Certified									Projected Cost to Complete	Completion Date				
TCN0522141	Metro	520141	DTL	52			Construcción de Carriles para el Manejo de Congestión Vehicular, Carriles con Peaje Variable (DTL Fase I, Unidad 2) Autopista Luis A. Ferré PR-52	Ferrovial Agromán, LLC	Ing. Eric Conde Lespier	\$12,907,535.00	\$12,948,327.55	0%	\$0.00	\$12,948,327.55	0%	\$6,273,257.06	48%	\$6,675,070.49	8-Aug-18	31-Oct-19	450	31-Oct-19	450	0%	31-Oct-19	86%	450	0%				
B000002493	West	200293	Bridge Repair	2	197.80	198.03	Preservación del Puente Núm. 2032 Sobre PR-128, Carretera PR-2 Kilómetro: 197.8	EJ Construction, SE	Ing. José O. Toro Martínez	\$1,220,004.00	\$1,900,416.50	56%	\$0.00	\$1,900,416.50	56%	\$1,043,269.11	54.9%	\$857,147.39	24-May-18	19-Mar-19	300	14-Feb-20	632	111%	14-Feb-20	74%	632	111%				
TCN9999523	North	800523	Others	22	19.20	19.50	Barrera Contra El Sonido, Autopista José de Diego, PR-22, Kilómetros: 19.20 al 19.50, Sector Paco Dávila	Quality Construction Services II, LLC	Ing. Alejandro E. Garib Arbaje	\$1,145,000.00	\$1,020,030.22	-11%	\$0.00	\$1,020,030.22	-11%	\$951,030.08	93%	\$69,000.14	22-May-18	17-Nov-18	180	20-Aug-19	456	153%	30-Sep-19	94%	497	176%				
Total		70								\$398,364,733.95	\$403,464,463.62		\$4,252,668.14	\$407,717,131.76		\$110,832,837.12		\$296,884,294.64			24754		26399		28040							

Summary CPI and SPI			
	Original	Revised	Projected
Total Program Cost (\$)	\$398,364,733.95	\$403,464,463.62	\$407,717,131.76
% Change in Total Program Cost		1.3%	2.3%
Sum of Project Duration (days)	24754	26399	28040
% Change in Program Duration		6.6%	13.3%

PRHTA EMERGENCY REPAIR PROJECTS
PROGRAM STATUS
MONTHLY REPORT - August 2019 (Data Date: 8/23/2019)

SUMMARY			PROJECT STATUS				PERCENT COMPLETE			
REGION	CONTRACTS	PROJECTS/TO	NOT STARTED	ACTIVE	COMPLETED	ON HOLD	0% - 25%	26% - 50%	51% - 75%	76% - 100%
EAST	3	12	0	1	11	0	1	0	0	11
METRO	2	3	0	0	3	0	0	0	0	3
NORTH	10	27	0	15	11	1	3	5	2	17
SOUTH	8	23	0	15	8	0	3	1	0	19
WEST	2	2	0	1	1	0	1	0	0	1
Grand Total	23	67	0	32	34	1	8	6	2	51

Note: Percent Complete is based on estimated work performed.

CONTRACT TIME			
CONTRACTOR	AC NUMBER	AMENDED FINISH DATE	Suggested Time Extension Need
Best Work	AC-811536	30-Jun-2019*	
C.S.C.G	AC-812536	28-Jun-2019* (to be extended again)	29-Nov-19
Carro & Carro	AC-804536	5-May-2019	
Construcciones J. Carro	AC-809536	25-Feb-2019	
Constructora I. Meléndez	AC-825536	21-Apr-2019	
Continental Construction & Consulting, LLC	AC-844536	30-Jun-2019*	
DJA	AC-802536	30-Jun-2019	
Empresas J.B.R.	AC-826536	30-Apr-2019	
Ferroviario Agromán	AC-807536	24-Aug-2019	
LPC&D	AC-806536	28-Sep-2019*	28-Sep-19
Lujani General Contractor, Inc.	AC-848536	30-Jun-2019*	30-Jun-19
MVP Kids Contractor Inc	AC-843536	31-Jul-2019*	31-Jul-19
Norvan General Contractor	AC-824536	31-Jul-2019*	30-Sep-19
Obratec	AC-813536	30-Aug-2019	30-Aug-19
Santa & Co	AC-827536	28-Jun-2019* (to be extended again)	30-Sep-19

* Denotes recommended time extension for EFL-IV task orders

PROJECT STATUS								
REGION	AC NUMBER	TASK ORDERS	CARR	KM	REVISED COMPLETION DATE	STATUS	REVISED COST	% COMPLETE
EAST	806536	16	920	2.2	4/5/2019	COMPLETED	\$55,164.65	97.00%
EAST	806536	19	901	11.8	4/5/2019	COMPLETED	\$71,004.95	97.00%
EAST	806536	20	906	1.1	4/10/2019	COMPLETED	\$54,200.00	100.00%
EAST	806536	23	906	9.8-10.0	4/12/2019	COMPLETED	\$182,975.64	95.00%
EAST	806536	24	908	4.97	4/5/2019	COMPLETED	\$46,247.90	97.00%
EAST	806536	26	908	11.3	4/5/2019	COMPLETED	\$162,883.90	97.00%
EAST	806536	27	908	11.73	4/5/2019	COMPLETED	\$42,973.91	97.00%
EAST	806536	33	920	4	4/5/2019	COMPLETED	\$81,495.80	97.00%
EAST	811536	7	3	68.2	4/5/2019	COMPLETED	\$437,620.00	100.00%
EAST	811536	7	31	2.9	4/5/2019	COMPLETED	\$437,620.00	100.00%
EAST	811536	10	919	10.5	6/30/2019	COMPLETED	\$115,556.30	100.00%
EAST	837536		3	99.2	9/27/2019	ACTIVE	\$794,000.00	20.00%
METRO	806536	8	181	59.6	5/24/2019	ACTIVE	\$89,773.13	100.00%
METRO	806536	10	181	60.2	5/24/2019	ACTIVE	\$253,916.50	100.00%
METRO	808536	11	832	0	12/16/2018	COMPLETED	\$85,438.50	100.00%
NORTH	14080		140	29.9	3/20/2020	ACTIVE	\$2,707,650.70	35.00%
NORTH	14515		145	1	4/30/2019	ACTIVE	\$3,912,980.45	70.00%
NORTH	806536	3	111	54.4	8/14/2019	ACTIVE	\$1,338,056.86	95.00%

NORTH	809536	17	123	74.2	1/7/2019	COMPLETED	\$791,710.41	100.00%
NORTH	809536	17	146	28	1/7/2019	COMPLETED	\$791,710.41	100.00%
NORTH	809536	17	160	1.6	1/7/2019	COMPLETED	\$791,710.41	100.00%
NORTH	824536	18	157	0.9	7/31/2019	ACTIVE	\$636,725.78	100.00%
NORTH	826536	7	155	45.95	4/15/2019	COMPLETED	\$222,190.82	95.00%
NORTH	827536	8	146	10.6	5/31/2019	ACTIVE	\$428,254.13	90.00%
NORTH	827536	9	146	19.75	5/31/2019	ON OHLD	\$244,887.12	13.00%
NORTH	827536	10	146	23.1	5/31/2019	ACTIVE	\$69,711.52	95.00%
NORTH	827536	12	149	14.6	5/31/2019	ACTIVE	\$711,037.26	93.00%
NORTH	827536	13	146	11.2	5/31/2019	ACTIVE	\$67,830.27	85.00%
NORTH	827536	15	146	9.3	5/31/2019	ACTIVE	\$382,173.33	50.00%
NORTH	827536	17	146	4.1	5/31/2019	ACTIVE	\$175,705.25	90.00%
NORTH	838536		568	23.35	8/31/2019	ACTIVE	\$155,150.78	100.00%
NORTH	838536		568	23.4	8/31/2019	ACTIVE	\$155,150.78	100.00%
NORTH	838536		568	23.9	8/31/2019	ACTIVE	\$155,150.78	100.00%
NORTH	838536		676	6.9	8/31/2019	ACTIVE	\$155,150.78	50.00%
NORTH	838536		676	7.2	8/31/2019	ACTIVE	\$155,150.78	16.80%
NORTH	838536		688	3.6	8/31/2019	ACTIVE	\$155,150.78	20.00%
NORTH	843536	1	164	12.4	4/10/2019	COMPLETED	\$107,240.20	97.00%
NORTH	843536	2	5568	0.7	7/31/2019	ACTIVE	\$312,371.96	75.00%
NORTH	848536	3	823	1	4/15/2019	COMPLETED	\$142,016.94	95.00%
NORTH	848536	5	830	1.6	6/30/2019	COMPLETED	\$145,215.07	100.00%
SOUTH	12329	AC-012329	123	30.8	8/30/2019	ACTIVE	\$172,045.40	15.00%
SOUTH	12329	AC-012329	123	34.8	8/30/2019	ACTIVE	\$172,045.40	90.00%
SOUTH	12329	AC-012329	123	37.4	8/30/2019	ACTIVE	\$172,045.40	40.00%
SOUTH	12329	AC-012329	123	37.8	8/30/2019	ACTIVE	\$172,045.40	85.00%
SOUTH	12329	AC-012329	123	42	8/30/2019	ACTIVE	\$172,045.40	95.00%
SOUTH	12329	AC-012329	123	43	8/30/2019	ACTIVE	\$172,045.40	25.00%
SOUTH	12329	AC-012329	123	44.1	8/30/2019	ACTIVE	\$172,045.40	90.00%
SOUTH	12329	AC-012329	123	44.3	8/30/2019	ACTIVE	\$172,045.40	90.00%
SOUTH	15107	AC-015107	151	0.17	9/20/2019	ACTIVE	\$2,446,718.68	97.00%
SOUTH	806536	29	135	6.1	12/1/2018	COMPLETED	\$101,094.90	100.00%
SOUTH	807536	7	10	20.3	8/31/2018	ACTIVE	\$453,268.96	85.00%
SOUTH	807536	12	151	3.8-4.2	10/31/2019	ACTIVE	\$1,156,145.47	20.00%
SOUTH	807536	17	143	1.7	12/30/1899	COMPLETED	\$211,743.00	100.00%
SOUTH	813536	11	179	13	7/31/2019	ACTIVE	\$943,835.94	90.00%
SOUTH	825536	17	14	38.8	12/10/2018	COMPLETED	\$342,575.00	100.00%
SOUTH	826536	4	131	1.2	3/8/2019	COMPLETED	\$129,011.45	100.00%
SOUTH	826536	4	144	5.1	3/8/2019	COMPLETED	\$129,011.45	100.00%
SOUTH	826536	4	5144	0.1	3/8/2019	COMPLETED	\$129,011.45	90.00%
SOUTH	826536	12	143	39	3/15/2019	COMPLETED	\$308,138.44	99.00%
SOUTH	826536	13	1	93.3	11/27/2018	COMPLETED	\$329,115.50	100.00%
SOUTH	844536	12	123	27.85	5/31/2019	ACTIVE	\$92,212.15	95.00%
SOUTH	844536	1	131	2.55-5.0	5/31/2019	ACTIVE	\$393,341.19	98.00%
SOUTH	844536	13	123	30.45	5/31/2019	ACTIVE	\$259,460.22	98.00%
WEST	802536	10	110	14.9 - 15.1	6/30/2019	COMPLETED	\$1,835,963.02	100.00%
WEST	812536	9	411	9.7	10/28/2019	ACTIVE	\$446,451.85	20.00%

Cash Balances Summary

Bank	Account Name	Account Number	GL Account #	Notes on Account	Restricted (Yes/No)
Oriental Bank					
Oriental	Construction	1960269874	111001	Main operating account	No
Oriental	General	1960269574	111002	ZBA Account - Operational	No
Oriental	Quick cks	1960004676	111006	ZBA Account - Operational	No
Oriental	Money Markets	1960269074	111044	Sweeps amounts in excess of \$5.8M from construction account.	No
Oriental	Deposit Law 30 & 31	3225252489		Deposit Law 30 & 31	No
Oriental	CD Oriental 6/25/2017	3101954968/1		CD Oriental 6/25/2017	No
Oriental	FTA	1960046672	111005	Federal Transit Administration account	Yes
Oriental - Total					
Banco Popular (BPPR)					
BPPR	Dietas	020-835078	111013	Account related to payroll taxes	No
BPPR	Nominas	020-835353	111011	Payroll account	No
BPPR	Federal Highway CMIA - BPPR	030-050510	111014	Federal Highway CMIA - BPPR	Yes
BPPR	PRHWA Backup	030-020220		PRHWA Backup	No
BPPR	Fondos Restrictos - BPPR (PEAJE)	030-055210		Fondos Restrictos - BPPR (PEAJE)	Yes
BPPR	Ingreso de Peajes	020-835116	111016	Relates to toll collections used for 68/98 Resolution	No
BPPR	Peaje electronico	020-010303	111018	Toll collection account	Yes
BPPR	Multas Autoexpreso	020-011520		Collections from fines used to paydown GILA overdue A/P	No
BPPR	Consolidated Escrow	030-826411		Distributes funds to Metropistas and to toll collection account (5116)	Yes
BPPR	ILR	030-826438		(6411)	Yes
BPPR	FEMA Emergencia Huracan Irma	030-086663		Federal Fund FEMA	Yes
BPPR	FEMA Emergencia Huracan Maria	030-086671		Federal Fund FEMA	Yes
BPPR	CD Fotomulta	1110000002	CD Fotomulta	CD Fotomulta	No
BPPR	CD Reserva Nomina (6/7/2019)	1110000004		CD Reserva Nomina (6/7/2019)	No
BPPR	CD CAÑO	1		CD CAÑO (7/17/2017)	No
BPPR - Total					
Banco Santander					
Santander	Autoridad de Carreteras	3004992473		FHGV	Yes
Santander	Autoridad de Carreteras	3004997726		Abriendo Caminos - Varios Proyectos	Yes
Santander - Total					

Bank Balance	O/S Checks (Mailed)	O/S Checks (Held at Window)	Book Balance
Week Ending 8/30/2019			
2,955,838	(1,856,363)	-	1,099,475
-	(357,413)	-	(357,413)
-	-	-	-
-	-	-	-
2,163,296	-	-	2,163,296
-	-	-	-
-	-	-	-
5,119,134	(2,213,776)	-	2,905,358
1,549,271	(35,949)	-	1,513,322
3,874,308	-	-	3,874,308
399,286	(852)	-	398,434
-	-	-	-
7,923,058	-	-	7,923,058
585,686	-	-	585,686
5,000	-	-	5,000 ^A
141,889	-	-	141,889
13,938,252	-	-	13,938,252 ^A
5,000	-	-	5,000 ^A
-	-	-	-
232,701	-	-	232,701
-	-	-	-
-	-	-	-
-	-	-	-
28,654,451	(36,801)	-	28,617,650
219,859,551	-	-	219,859,551
14,507,222	-	-	14,507,222
234,366,773	-	-	234,366,773

Sum A	268,140,358	(2,250,577)	-	265,889,781
	(13,948,252)		Sum A	(13,948,252)
	254,192,106			251,941,529
				252,345,000
				(403,471)
				Difference considered reasonable

^A Represents restricted bank accounts not considered in our Cash Flow analysis therefore we decided subtract them in order to show a more accurate cash balance available for operation purposes. This restriction is imposed by the grantors and contributors, as well as the bondholders through debt covenants.

Recap of Account Purposes:

5,704,820	Operational
5,423,579	Payroll
631,987	Federal Funds
256,379,972	Reserve
268,140,358	Total

Balance Sheet

In \$ Thousands	Fiscal Plan	Aug-19	Aug-18
Assets			
Current assets		16,773	53,051
Restricted assets		354,947	398,370
Capital assets, net		9,495,186	9,448,620
Highways and bridge under concession agreement, net		199,932	200,904
Other non-current assets			
Total assets		10,066,838	10,100,945
Deferred outflow of resources		83,310	81,643
Total assets and deffered outflow of resources		10,150,149	10,182,588
Liabilities			
Current liabilities		2,962,921	3,041,142
Non-current liabilities		4,931,163	4,948,803
Total liabilities		7,894,084	7,989,945
Deferred inflows of resources		1,102,349	1,129,982
Total liabilities and deferred inflows of resources		8,996,433	9,119,927
Net position			
Net investment in capital assets		3,678,312	2,396,836
Restricted for debt services		-	-
Restricted for construction		228,900	265,955
Unrestricted		(2,753,496)	(1,600,130)
Total net position		1,153,716	1,062,661
Total liabilities, deferred inflow of resources and net positions		10,150,149	10,182,588



PRHTA Implementation Program Status Report

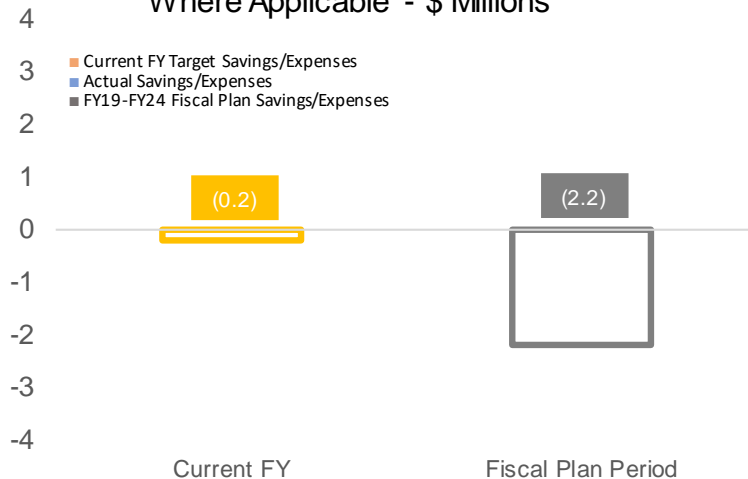


1 – Enhance Board Composition				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
Establish an independent board of administration leaders and independent industry experts. This measure has been delayed by one-year.	<ul style="list-style-type: none"> Developed position requirements, and roles and responsibilities for board members Developed legislation and held conversations on introduction to legislature Held preliminary conversations with executive search firms to identify scope of support Identified three headhunters to support board member search.
Overall Status Summary	Issues/ Risks and Mitigations
<p>The Government has developed draft legislation, which is being reviewed internally. Upon final approval of this legislation, it will be submitted to the legislature for approval.</p> <p>HTA has received initial proposals (and has requested updates) from executive search firms to locate qualified board candidates for the Governor's consideration</p> <p>HTA will identify board members to demonstrate the value of this initiative and submit with the proposed legislation to support approval</p> <p>HTA will delay this measure by one calendar year, giving more time to accomplish the necessary work to have the law introduced to the legislature for passage.</p>	<ul style="list-style-type: none"> There is uncertainty over likelihood of passage within the legislature.
	Decisions Required
	<ul style="list-style-type: none"> PRHTA has submitted a request to FOMB to shift funding forward to the FY19 year to cover upfront costs.

Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Sep.	Aug.	July	June
1	Draft Legislature bill	G	G	G	G
2	Introduce bill in Legislature by beginning of Summer 2020 term	G	G	G	G
3	Enacting bill into law by governor	G	G	G	G
4	Engage search firm	G	G	G	G
5	Timely approval and offer of candidates	N/A	N/A	N/A	N/A
6	Hold initial meeting [1-1]	N/A	N/A	N/A	N/A
7	Hold monthly meetings	N/A	N/A	N/A	N/A
8	Number of potential members interviewed	N/A	N/A	N/A	N/A
9	Number of potential members offered board position	N/A	N/A	N/A	N/A

[1-1] – Enhance Board Composition Metrics will be available upon establishment of the board in accordance with the workplan.



PRHTA Implementation Program Status Report



2 – Rollout Organizational KPIs				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
Increase transparency around customer welfare, financial discipline and operational execution through performance measurement and tracking.	<ul style="list-style-type: none"> PRHTA has established executive level KPIs for Fiscal Plan Reporting PRHTA’s construction office has proposed updated KPIs to the FOMB Team Enhanced construction and pre-construction reporting rolled out with April 2019 reporting to FOMB, including added metrics for greater capex transparency.
Overall Status Summary	Issues/ Risks and Mitigations
<p>PRHTA has developed high level metrics for external reporting through Fiscal Plan implementation process for each fiscal plan initiative, and is in the process of upgrading technological capabilities associated with developing more advanced internal reporting.</p> <p>PRHTA is in the process of automating budget-to-actual reporting which will allow more-timely reporting of performance metrics associated cost savings realization. HTA will continue to develop additional management metrics which go beyond Fiscal Plan requirements to transform HTA into a performance based organization.</p> <p>PRHTA has received board approval for a new set of additional KPIs related to construction.</p>	<ul style="list-style-type: none"> Most major organizational KPIs are reported only annually based on the cost to collect data HTA will look to identify metrics which can be reported quarterly at no additional cost, and where appropriate identify proxy measures.
	Decisions Required

Savings/Expenses Summary Where Applicable - \$ Millions

#	KPI	Sep.	Aug.	July	June
1	Approved metrics reported on a monthly basis	G	G	G	G

N/A for KPIs

Current FY

Fiscal Plan Period



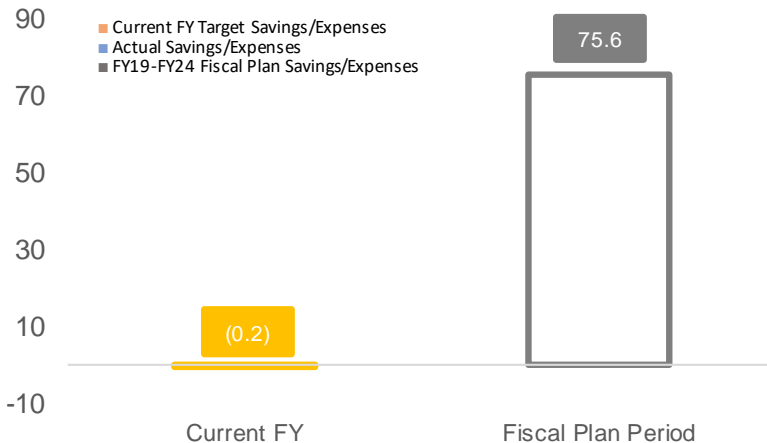
PRHTA Implementation Program Status Report



3 – Increase Discretionary Funds				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
Secure share of discretionary and recovery grants to offset CIP and strategic project expenditures.	<ul style="list-style-type: none"> Submitted initial application for \$2.4B in CDBG-DR funds. Catalogued eligible FTA and FHWA Grant programs, identified key programs for pursuit INFRA Grant application for PR-22, PR-17 and PR-18 improvements submitted before due date. Identified a revised group of projects that is closely aligned with the CDBG-DR grant.
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has contracted with A&M for additional support identifying and pursuing discretionary funding, and has identified projects including PR 5 and PR 10 which may be eligible for FHWA grant funding. HTA has developed an application package for INFRA Grants and the application was successfully submitted on March 1, 2019. HTA is also targeting the CDBG-DR Program, where the government is seeking Grant Agreement approval.	<ul style="list-style-type: none"> HTA's internal capacity to support pursuit of, and compliance for additional grants may require improvements.
	Decisions Required
	<ul style="list-style-type: none"> Confirm go-ahead for remaining federal grant applications and require support of FHWA grants office to support pursuit and compliance

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI ^[4-1]	Sep.	Aug.	July	June
1	% of eligible grants that PRHTA will pursue by count	N/A	N/A	N/A	N/A
2	% of eligible grants that PRHTA will pursue by \$ values	N/A	N/A	N/A	N/A
3	Total funds received to date by funding source	N/A	N/A	N/A	N/A
4	Count of grants won per category	N/A	N/A	N/A	N/A
5	Average grant amount per grant category	N/A	N/A	N/A	N/A
6	% of identified grants pursued that were completed and won, by #	N/A	N/A	N/A	N/A
7	% of identified grants pursued that were completed and won by \$ values	N/A	N/A	N/A	N/A

[4-1] – Reporting of detailed grant management metrics will be delayed until professional services funding provides for appropriate support



PRHTA Implementation Program Status Report

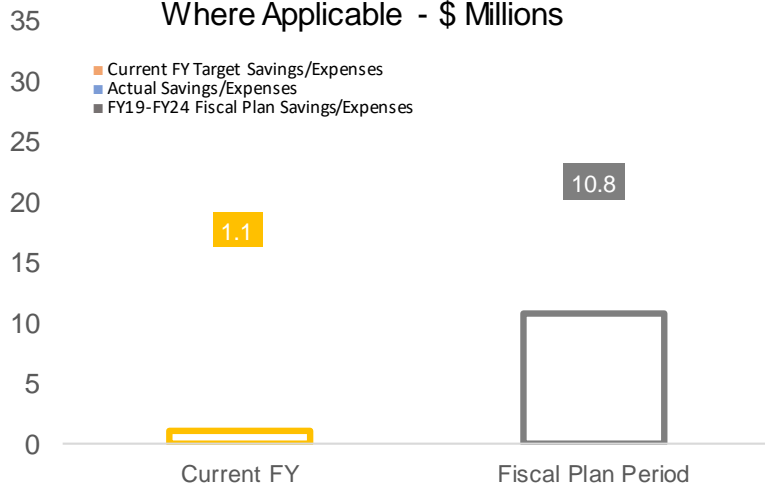


4 – Toll Optimization				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
<p>Improve toll capture, reliability and quality of service through the modernization of Back Office System (“BOS”)/Client Service Center (“CSC”) enhancement.</p> <p>Existing RSS systems will be upgraded, and new systems installed, reducing vehicle leakage and improving data capture and accuracy.</p>	<p>Phase 2 draft RFP published</p> <p>One and ones were held with qualified proponents</p> <p>Over 600 Request for Clarifications were received from prequalified proponents and were addressed by HTA advisory team</p>
Overall Status Summary	Issues/ Risks and Mitigations
<p><u>Interim Initiatives:</u></p> <p>Transition assistance period extended through 10-31-2019</p> <p><u>Long-term Initiatives:</u></p> <p>BOS/CSC: RFP was published on November 20th, 7 submittals were received February 3rd and six proponents qualified for the second phase of the RFP process. Phase 2 draft RFP published on July 3rd. One on one sessions were held during the week of July 29th. One of the qualified proponents dropped out of the RFP process. RFP documents are being revised with a target circulation date of September 25th.</p> <p>RSS: A request for industry feedback (“RFIF”) is expected to be published the week of September 20th</p>	<p>Maintain the qualified proponents engaged in the procurement process</p> <p>Secure a feasible, economic and operational contract</p> <p>Aggressive RFP schedule</p> <p>Maintain steady toll revenues stream</p>
	Decisions Required
	<p>Final release date of BOS/CSC RFP document</p> <p>RSS RFIF pending to be released upon review by legal advisors</p>

Savings/Expenses Summary

Where Applicable - \$ Millions



#	KPI	Jul	Jul	Jun	May	Apr
1	Vehicle leakage	N/A	N/A	N/A	N/A	N/A
2	Violation reduction	N/A	N/A	N/A	N/A	N/A



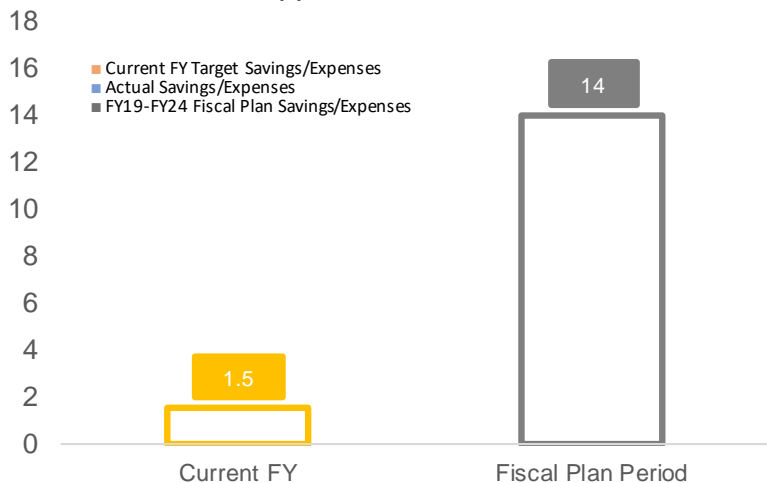
PRHTA Implementation Program Status Report



5 – Capture Ancillary Revenue				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
Increase revenue from non-toll, non-transfer sources including but not limited to advertisement revenues, real estate dispositions and service signs. HTA is committed to exploring innovative ways to increase revenue.	\$3.2 million in assets have been sold in FY2019.
Overall Status Summary	Issues/ Risks and Mitigations
Currently 8 properties are undergoing administrative processes in preparation of execution of sale with an aggregate value of \$2.3 MM Additional properties have been identified and are undergoing registry and valuation to make them available for disposition The agency has identified a potential revenue stream through the leasing of additional advertising space in several train stations	Identification of resources required for the optimization of advertising strategies. The process to enable the disposition of real estate is tedious and requires significant build up of documentation dependent from other governmental agencies. Detailed analysis of processes is required to mitigate and minimize risk
	Decisions Required
	Identify internal resources to expedite the disposition of real estate

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Sep.	Aug.	July	June
1	Monetization – eligible asset value	\$3.2M	\$3.1M	\$3.1M	\$2.5 M
2	% of RE plan executed	N/A	N/A	N/A	N/A
3	# of reactivation projects	N/A	N/A	N/A	N/A
4	% utilization	N/A	N/A	N/A	N/A
5	Total revenue from advertisements – TU / highways	N/A	N/A	N/A	N/A
6	# of advertisement contracts	N/A	N/A	N/A	N/A
7	Average advertisement sale value	N/A	N/A	N/A	N/A



PRHTA Implementation Program Status Report



6 – Capital Improvement Plan (1 of 2)				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
PRHTA is focused on preparing capital projects for bid and delivering the projects under construction as efficiently as possible. Disbursement projections in the revised Fiscal Plan reflect a set of projects that are more appropriately sized to the construction market.	Ahead of schedule in bid schedule according to the agreement with FHWA. KPMG, Vectura Advisers, WSP, CMA and Steer have been engaged and have developed and integrated schedule.
Overall Status Summary	Issues/ Risks and Mitigations
Project execution schedule is on track. PRHTA continues to monitor the response of the construction market. Consultants for initiative have been engaged and have expanded on the implementation plan. The project prioritization initiative is now better defined. The delivery improvements initiative continues to be completed as outlined in the original implementation plan. The soft cost savings initiative RFI for CEI services has been completed and pending FHWA approval. EFL division from FHWA has been asked for help in the implementation of CEI services for ER permanent repairs projects.	The principal risk is inflation and limited supply in the construction market. Preliminary results of the construction market study suggest that particularly high inflation will be experienced over the coming year. KPIs have been modified as stated below to track progress quarterly.
	Decisions Required
	None at this time.

	End of August / Q1 2020		
		ITD	YTD
Pre-Construction			
Bid schedule and performance continue to be in line with limits. FY19 year end performance showed that on average, projects were bid and provided NTP faster than planned. This trend continued in the second month of FY20.			
Planned vs Actual Bid Date	KPI - Average Days < 30	(4)	1
Planned vs Actual Award Date	KPI - Average Days < 30	(11)	(6)
Planned vs Actual NTP Date	KPI - Average Days < 30	(13)	(26)
Disbursement Summary			
All projects except Post-Maria ER		ITD	YTD
Annual Disbursements (Percent of Planned)	Greater than 80% of Planned	96.64%	116%
Construction - Pre Maria NTP			
All Projects		ITD	YTD
Percent Change in Costs (Projected Increase)	NA	16.78%	1.27%
Percent Change in Duration (Projected Increase)	NA	187.68%	3.38%
Construction - Post Maria NTP			
Excludes ER projects		ITD	YTD
Percent Change in Costs (Projected Increase)	Program Level < 15%	2.47%	0.11%
Percent Change in Duration (Projected Increase)	Program Level < 25%	16.27%	1.93%

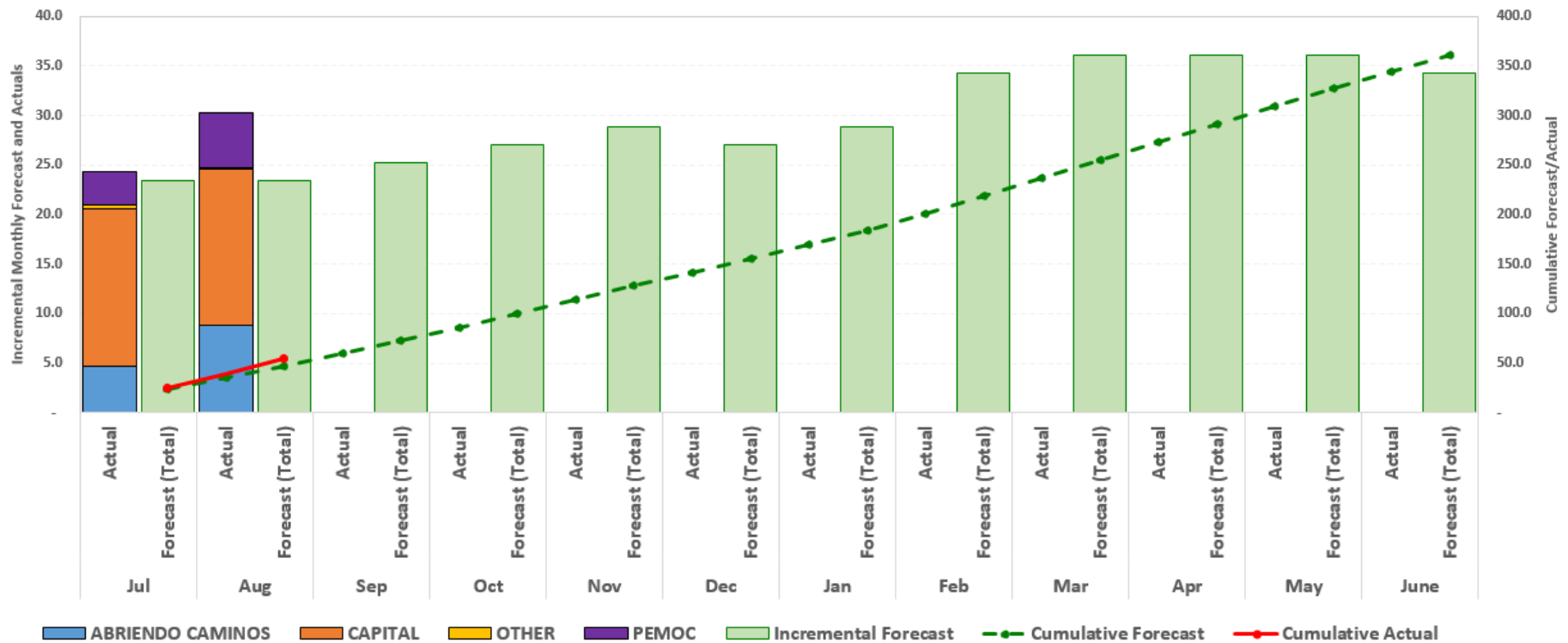


PRHTA Implementation Program Status Report

Expenditure Forecast and Actual



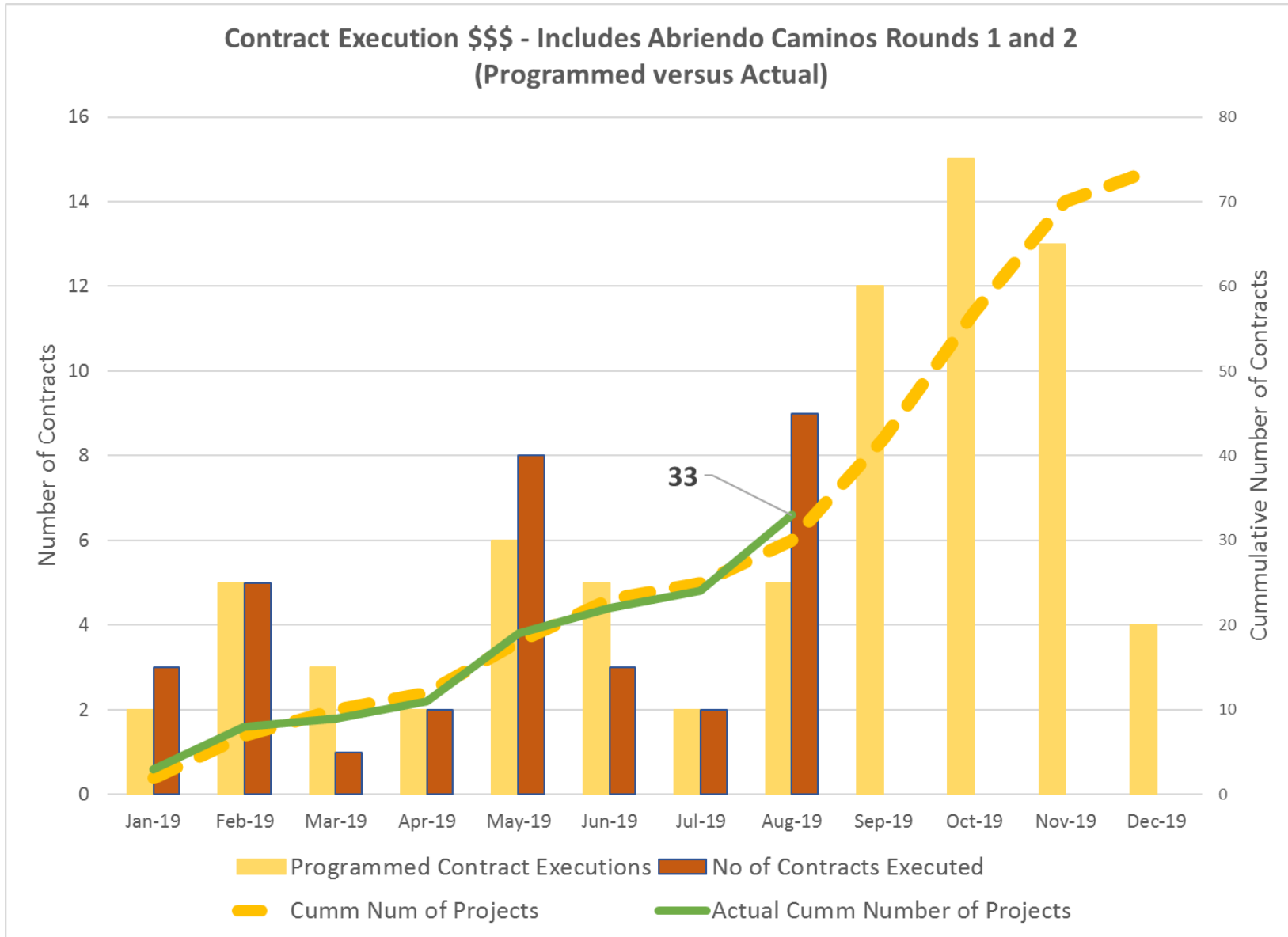
Overall Periodic Spend Performance (Million \$)												
	FY2020											
	Q1			Q2			Q3			Q4		
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Fed	Mar	Apr	May	Jun
Forecast	\$23.5	\$23.5	\$25.3	\$27.1	\$28.9	\$27.1	\$28.9	\$34.3	\$36.1	\$36.1	\$36.1	\$34.3
Actual	\$24.3	\$30.3										
Cumulative Actual	\$24.3	\$54.6										
Cumulative Actual %	103.7%	116.4%										





PRHTA Implementation Program Status Report

Contract Execution - Projects



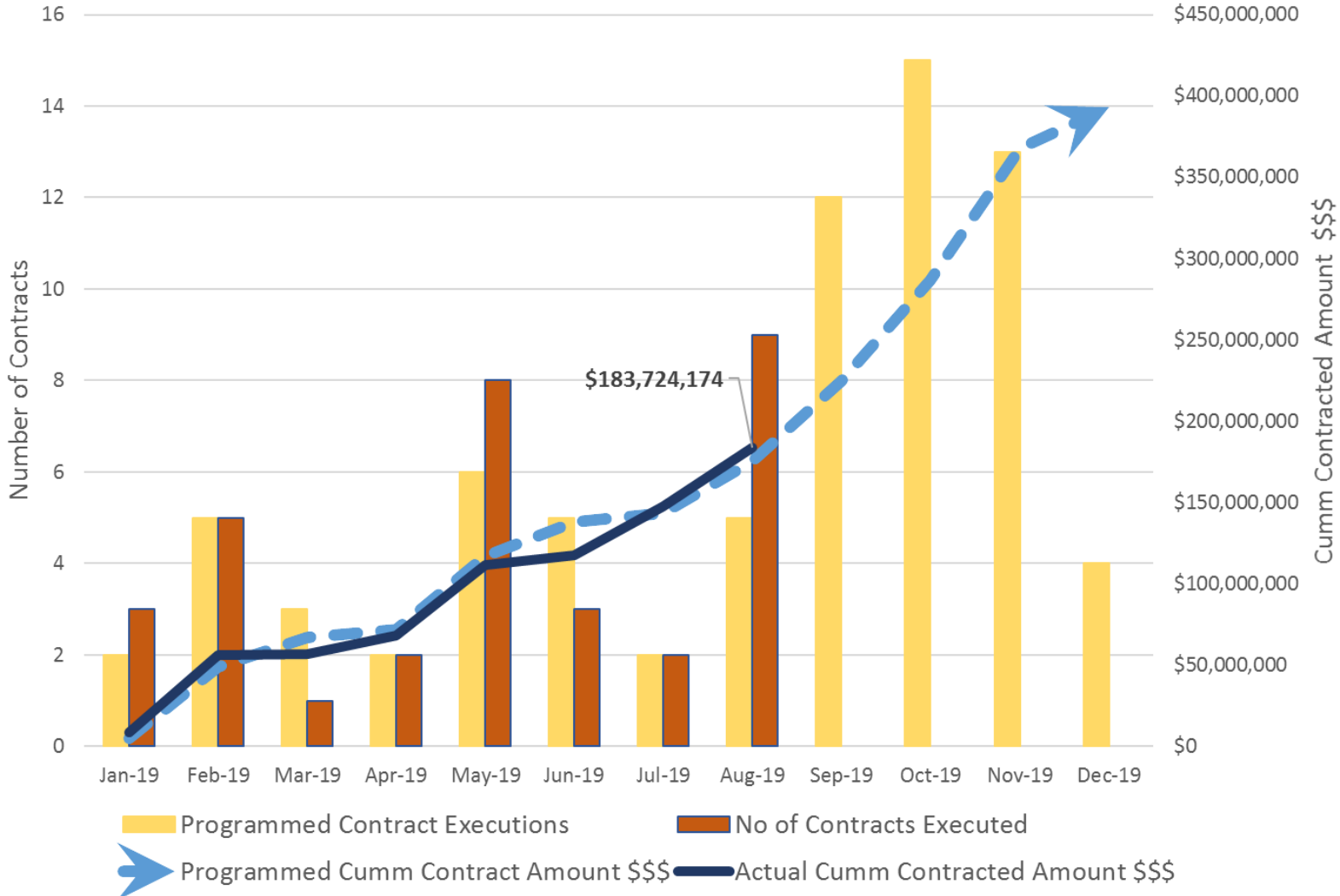


PRHTA Implementation Program Status Report

Contract Execution - Dollars



**Contract Execution \$\$\$ - Includes Abriendo Caminos Rounds 1 and 2
(Programmed versus Actual)**





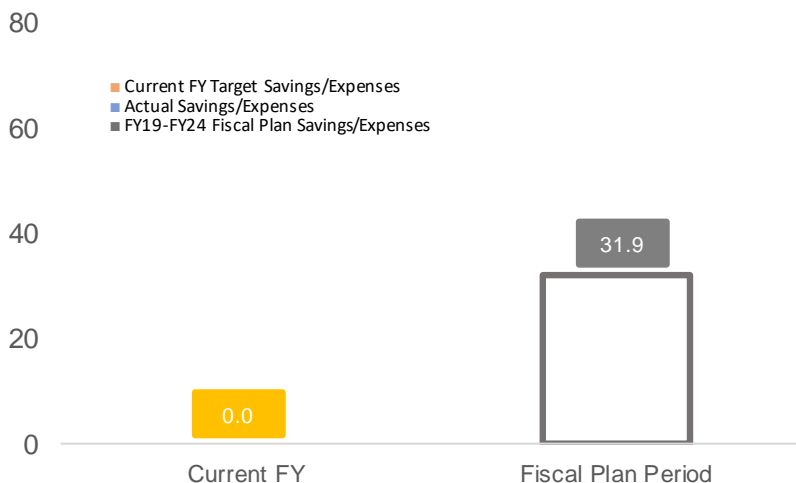
PRHTA Implementation Program Status Report



8 – Contract Rebid				PMO Lead	For internal use only	Overall Program	G
Driver	Fiscal Plan	Program Phase	Execution	Support	For internal use only	Report Date	9/16/19

Description	Accomplishments
Pursue improved contract terms on major operating contracts in order to achieve reductions in total operating costs without reducing service	<ul style="list-style-type: none"> Successfully renegotiated First Transit Bus Contract, achieving nearly \$5 million in annual savings
Overall Status Summary	Issues/ Risks and Mitigations
PRHTA has engaged in contract negotiations with Bus Provider First Transit and has successfully secured reduced fixed monthly rates, as well as variable contract cost based on both revenue hour and revenue mile. The net effect of this negotiation has been to reduce annual operating contract cost to less than \$10M per year, outperforming Fiscal Plan expectations by nearly \$2 million.	<ul style="list-style-type: none"> N/A
PRHTA began achieving savings in June of 2018, however, exact monthly savings reporting will not be available until invoices are received and paid. PRHTA will provide monthly reporting based on realized savings on invoices in future months.	Decisions Required
	<ul style="list-style-type: none"> N/A

Savings/Expenses Summary Where Applicable - \$ Millions



*Savings represent targets as set in the FOMB certified fiscal plan and may not reflect PRHTA's latest thinking

#	KPI ^[11-1]	Sep.	Aug.	July	June
1	% target saving achieved - bus	147%	147%	147%	147%
2	% contracted saving achieved - bus	16%	16%	14%	17%
3	% target saving achieved – Tren Urbano	N/A	N/A	N/A	N/A
4	% contracted savings achieved – Tren Urbano	N/A	N/A	N/A	N/A

[11-1] – Reporting of contracted and achieved savings metrics will vary based on monthly actuals, and will be delayed until invoices are received, paid, and reflected in budget-to-actuals reporting. Current reporting is estimated based on contract terms



PRHTA Implementation Program Status Report



9 – Congestion Management				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
Implement high benefit-to-cost ratio projects that manage traffic and positively impact economic recovery, including: BRT route from Caguas–Centro Medico, servicing ~1K people daily; several critical intersections/interchanges; and DTLs to reduce congestion.	Procurement of DTL continues track. DTL projects under construction are on schedule and budget WSP, KPMG, Vectura, and SD&G are now under contract to support the technical activities of the initiative.
Overall Status Summary	Issues/ Risks and Mitigations
INFRA grant application was unsuccessful and funding plans for certain DTL projects not under construction may need to be re-evaluated. Prioritization of these projects has been conducted by consultants and is in the validation stage. “Before” measures will be collected during the NEPA process, and reported upon annual assessment. Measures are captured in three categories: <ul style="list-style-type: none"> Regional congestion relief & mobility Safety (reduction in accidents / injuries) Environmental (reduction in pollutants from automobile use) 	Inflation and limited supply in the construction market are risks. PRHTA will prioritize specific congestion management projects to maximize benefit within budget constraints.
	Decisions Required
	None at this time.

Travel Demand Model

Regional travel demand models will be used to estimate the vehicle miles and vehicle hours traveled annually, both before the project is completed and after it has reached a stabilization point. These analyses are typically completed during the planning phases to help prioritize investments. The project benefits can be monetized and compared to capital and operating costs to conduct a benefit-cost analysis, however this analysis has a slightly different use than simply tracking the performance of projects.

Pavement Metrics /1	Target	2017
Interstate Pavement	No Less than 2% of Lane Miles rated 'Good'	10.80%
Interstate Pavement	No More than 5% of Lane Miles rated 'Poor'	13.2%
Non-Interstate NHS Pavement	No Less than 2% of Lane Miles rated 'Good'	2.2%
Non-Interstate NHS Pavement	No More than 20% of Lane Miles rated 'Poor'	9.0%
Bridge Metrics		2017
NHS Bridges	No Less than 10% of Deck Area rated 'Good'	20.5%
NHS Bridges	No More than 10% of Deck Area rated 'Poor'	11.2%
System Safety Metrics		FY20 to 8/31
Total Fatalities	Less than 300 per year	38
Congestion Relief Metrics		2018
\$ of Congestion per Customer	\$1,045.0	\$1,150
Travel Time Index	1.23	1
Minutes for Incident Response	Less than 15 Minutes	24.0



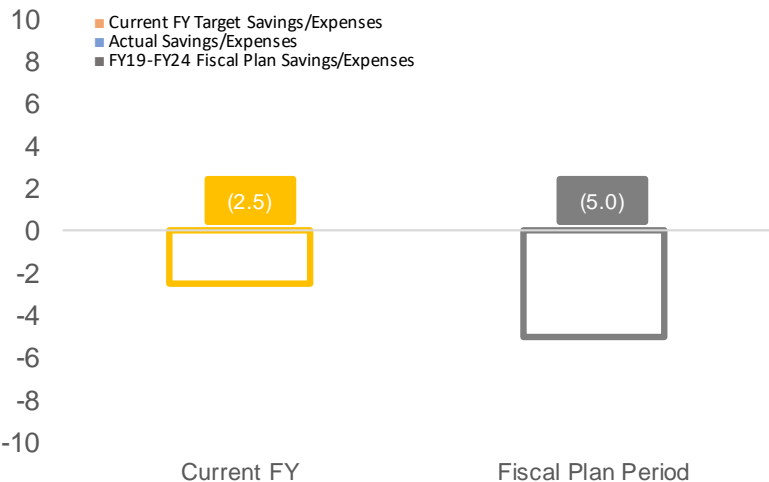
PRHTA Implementation Program Status Report



10 – Concessions				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Execution	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
Evaluate concession opportunities of other highways in the Puerto Rico road system	Discussions and development of approach framework Initial development of financial model to run scenario analyses
Overall Status Summary	Issues/ Risks and Mitigations
Agreed on approaches to funding and financing scenario options, capital needs to bring assets to state of good repair, and O&M contracting opportunities Initial development of financial model O&M inputs are nearing completion, to be followed by capital needs assessment Upon finalization of underlying data, workstream can move quickly to scenario analysis and recommended options	Cost effectiveness of granting new concessions in the highway system Limited number of toll roads available for potential concessions Appetite for certain approaches over others (e.g. selling revenue or retaining, capital improvements through private capital or CIP funding)
	Decisions Required

Savings/Expenses Summary Where Applicable - \$ Millions



#	KPI	Sep.	Aug.	July	June
1	Scope issuance date	N/A	N/A	N/A	N/A
2	# of responses received	N/A	N/A	N/A	N/A
3	RFP(s) completion date	N/A	N/A	N/A	N/A
4	Consultant performance to deadlines over scope period	N/A	N/A	N/A	N/A



PRHTA Implementation Program Status Report



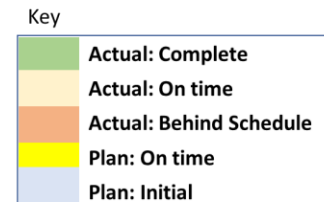
11 – Health Benefit Savings				<i>PMO Lead</i>	For internal use only	Overall Program	G
<i>Driver</i>	Fiscal Plan	<i>Program Phase</i>	Planning	<i>Support</i>	For internal use only	<i>Report Date</i>	9/16/19

Description	Accomplishments
HTA will assess opportunities to work with private insurance providers in order to reduce overall healthcare costs without increasing premiums or co-pays.	Initial identification of possible savings opportunities associated with health benefits. Identification of terms of health care contract, including contract end date which is conducive to quick action on this measure during FY20.
Overall Status Summary	Issues/ Risks and Mitigations
Health Benefit Savings has been identified as a new measure within the updated Fiscal Plan. HTA is in the preliminary phases of planning this new measure. HTA's current health benefits contract ends in Summer 2019 Initial Planning includes the following steps:	Need to understand contract terms of current insurance company, which could impact HTA's plan and timing for health benefit changes.
	Decisions Required
	Further planning needed to establish concrete goals and KPIs associated with this initiative. *Note, this initiative is subject to contractual provisions of HTA's existing health care agreement and is subject to change.

Savings/Expenses Summary

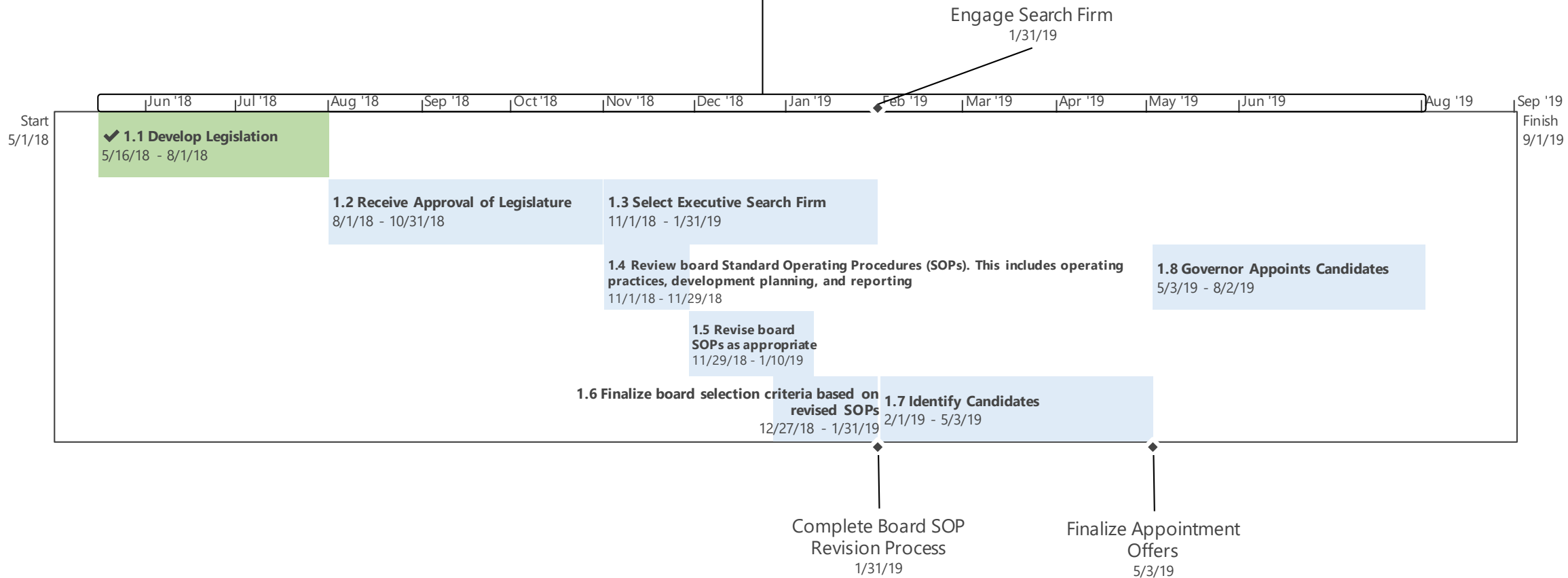
#	KPI	Sep.	Aug.	July	June
1	TBD	N/A	N/A	N/A	N/A

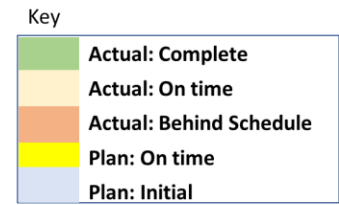
TBD



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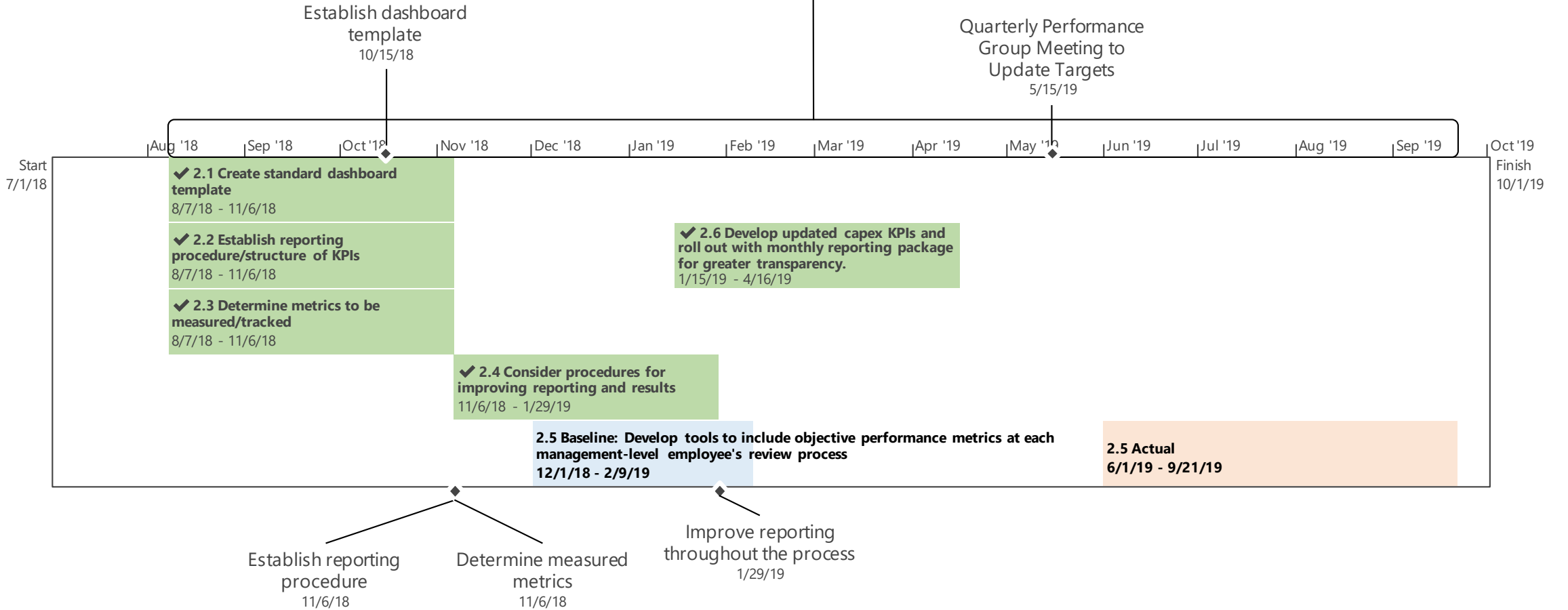
**1. Enhance Board-Detail
5/16/18 - 8/2/19
For Internal Use**

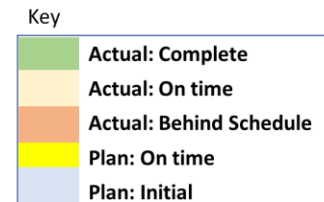




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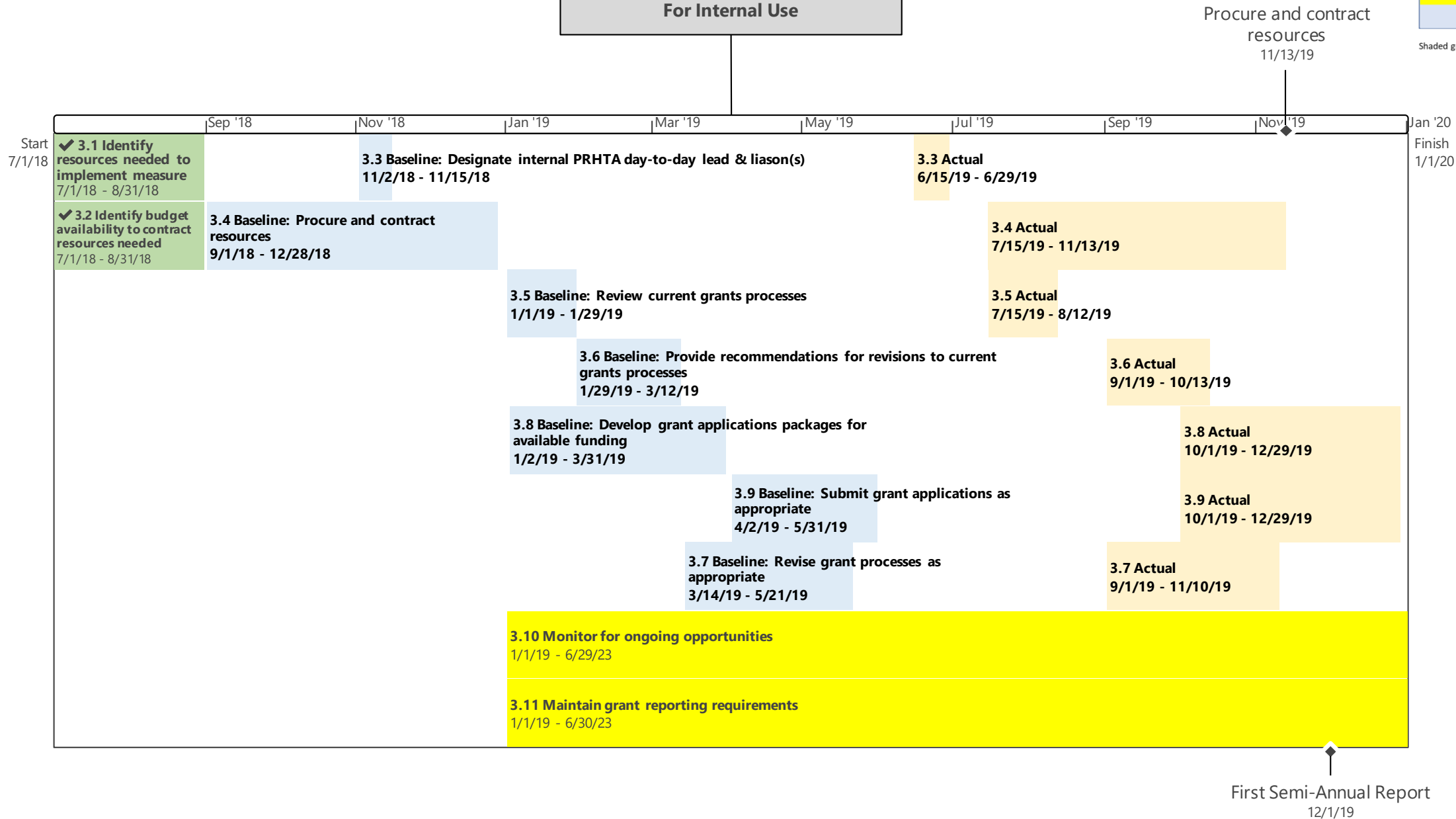
2. KPI Detail
8/7/18 - 9/21/19
For Internal Use





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3. Discretionary
7/1/18 - 6/30/23
For Internal Use

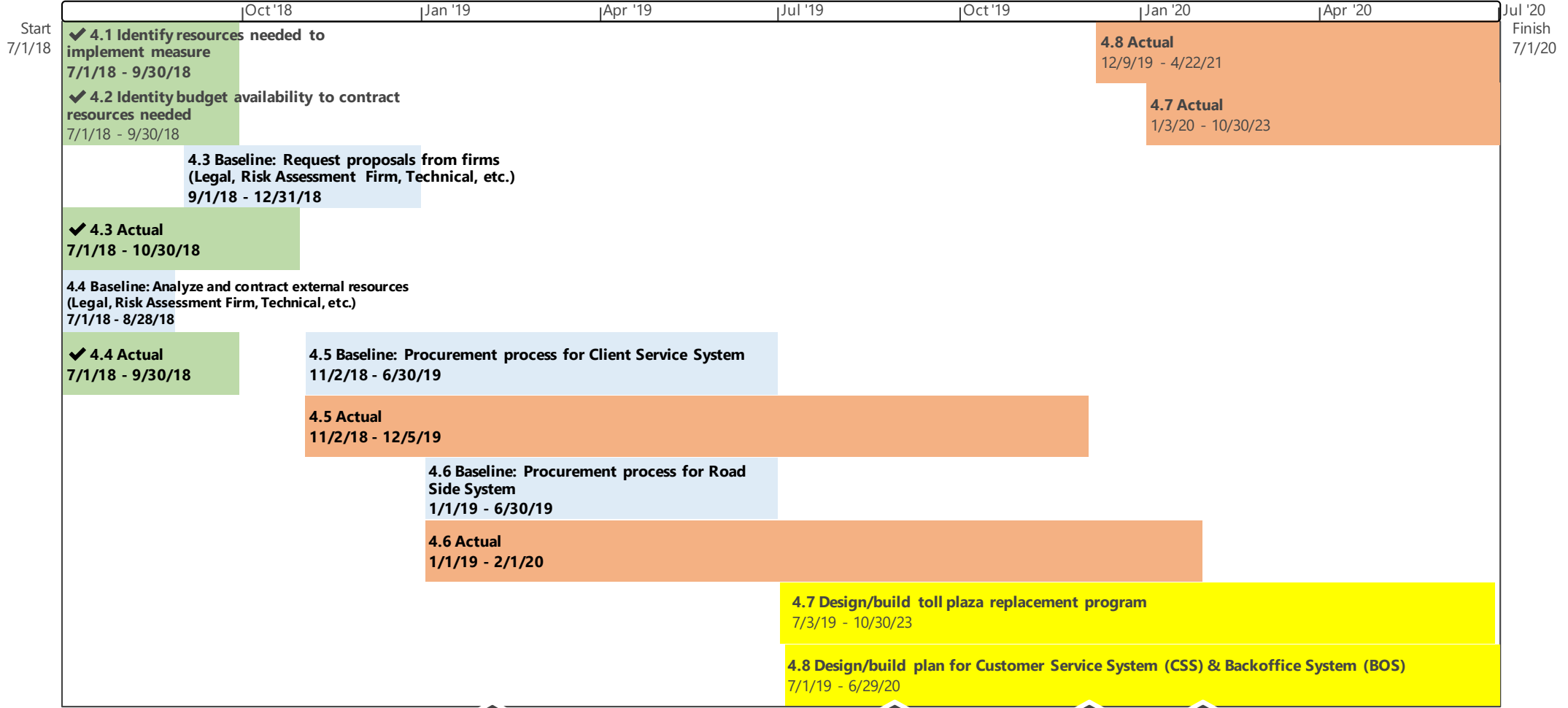


4. Toll Optimization
7/1/18 - 10/26/23
For Internal Use

Key

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

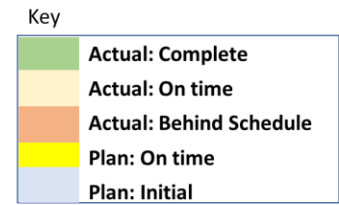


Phase 1 submittals for BOS RFP received
2/5/19

Analyze and contract external resources (Legal, Risk Assessment Firm, Technical, etc.)
8/28/19

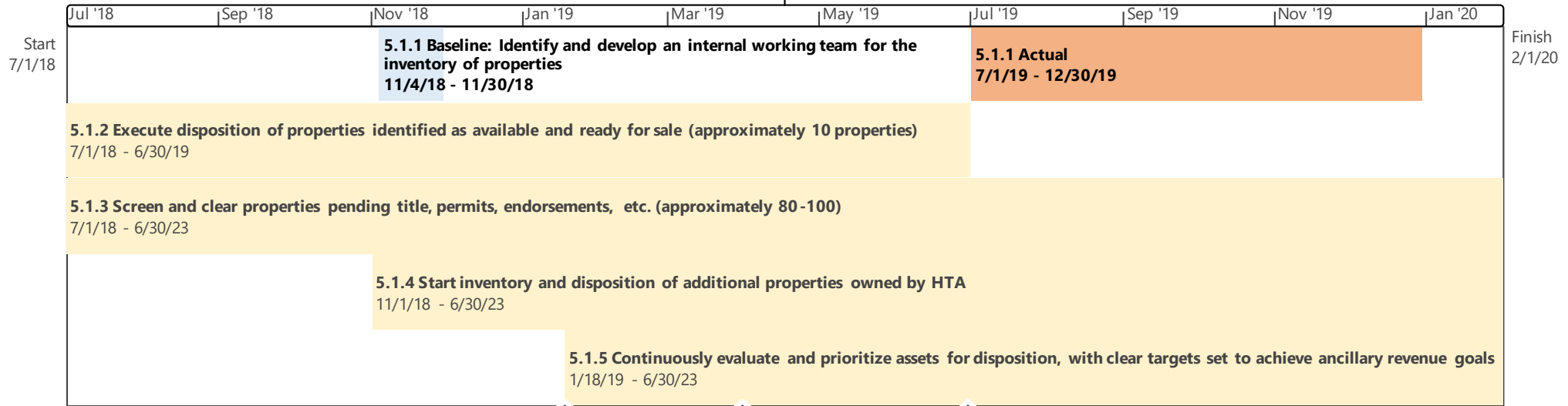
Finish procurement process for Client Service System
12/5/19

Finish procurement process for Road Side System
2/1/20



Shaded gradient reflects percentage of progress

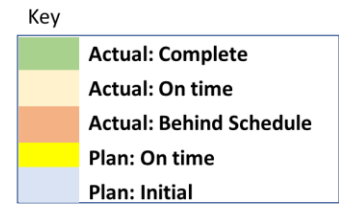
5.1 Ancillary Revenue: Real Estate
7/1/18 - 6/30/23
For Internal Use



Quarterly reporting on asset sales to date and planned disposition for next quarter
 1/18/19

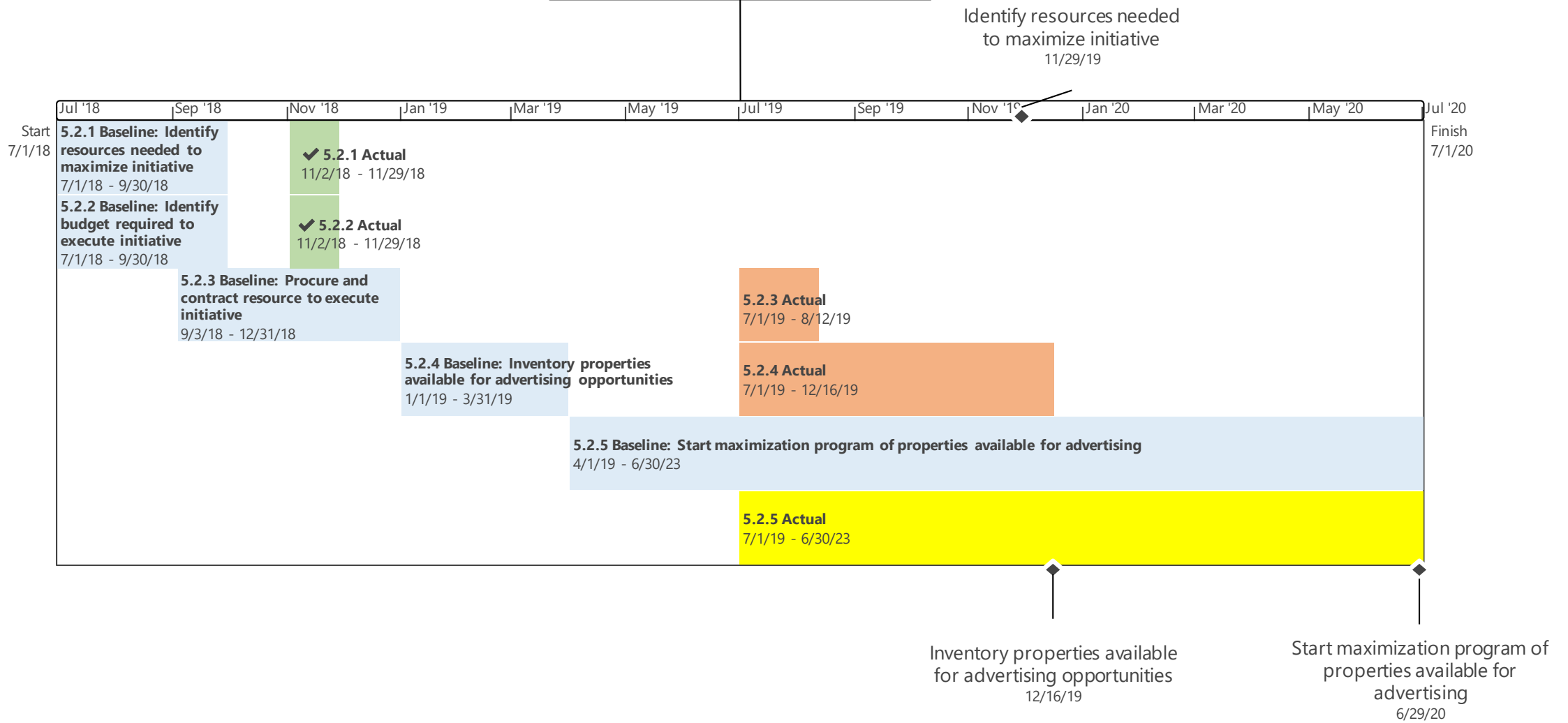
Procure and contract resources needed for inventory
 3/31/19

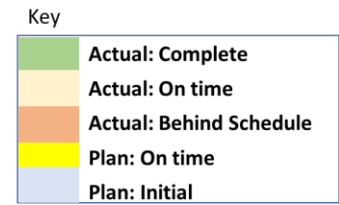
Execute disposition of properties identified as available and ready for sale (approximately 10 properties)
 6/30/19



Shaded gradient reflects percentage of progress

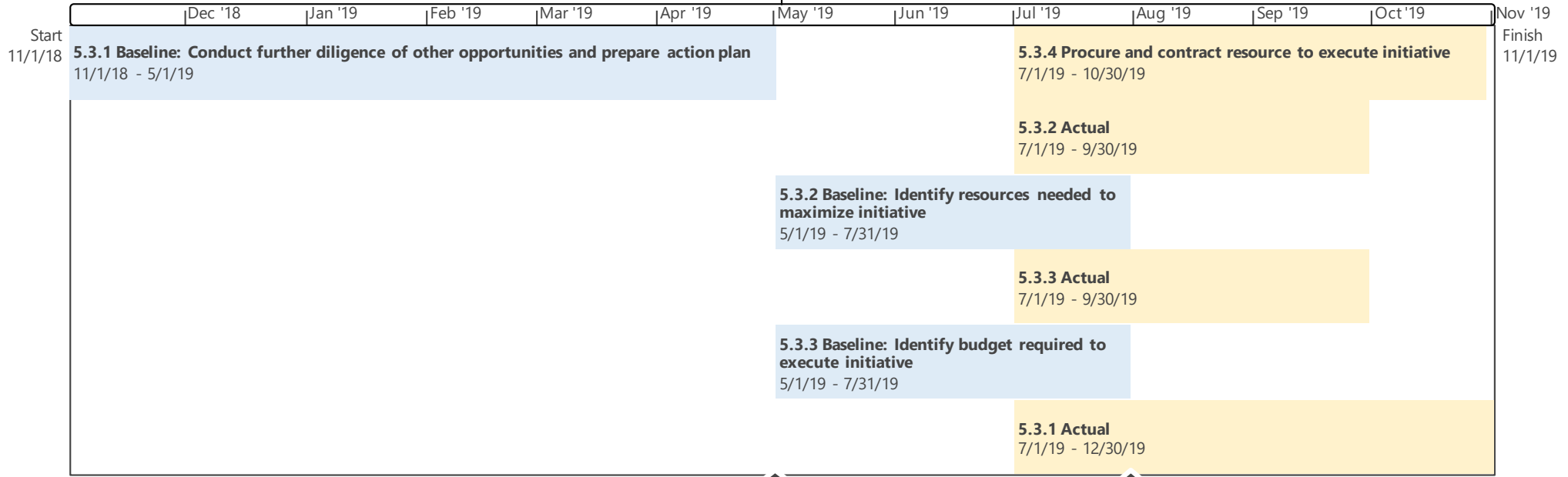
5.2 Ancillary Revenue: Advertising 7/1/18 - 6/30/23 For Internal Use





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5.3 Ancillary Revenue: Other
11/1/18 - 12/30/19
For Internal Use



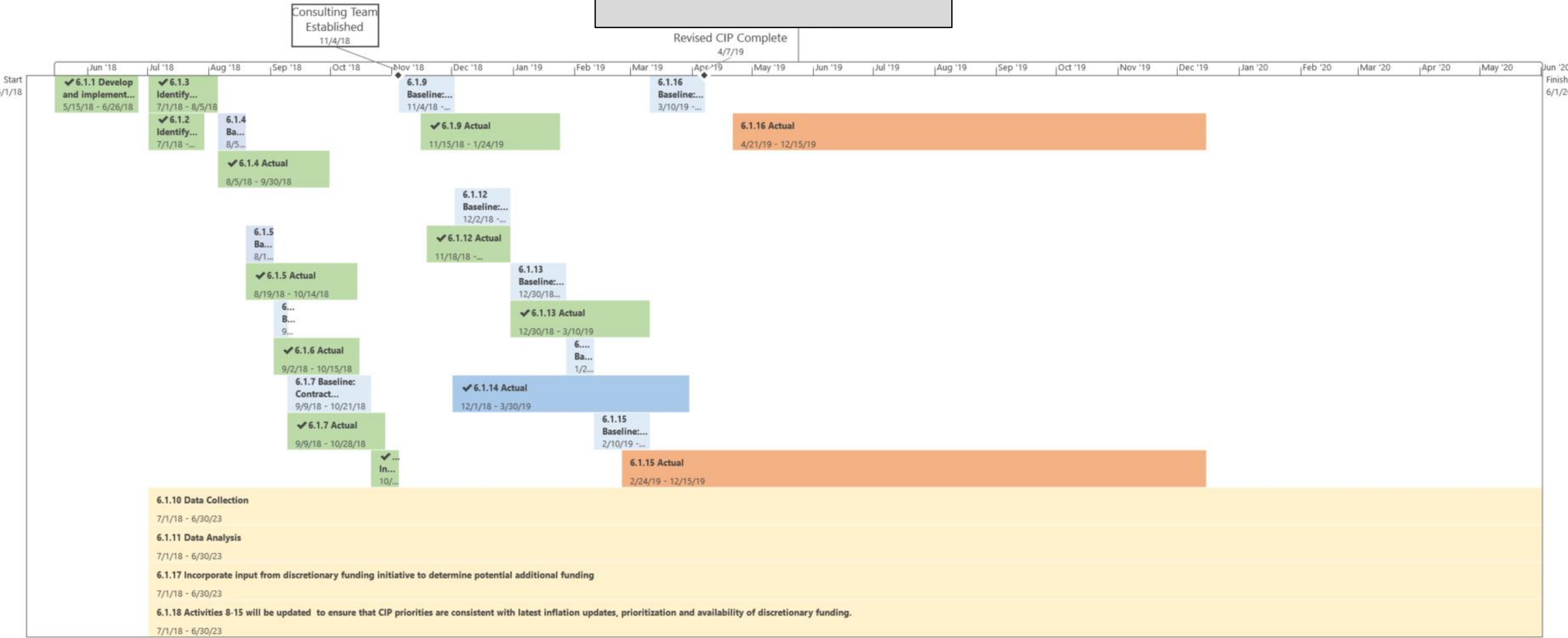
Complete action plan for other opportunities
5/1/19

Identify resources needed to maximize initiative impact
7/31/19

6.1 Optimize CIP: Project Prioritization 5/15/18 - 6/30/23 For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule

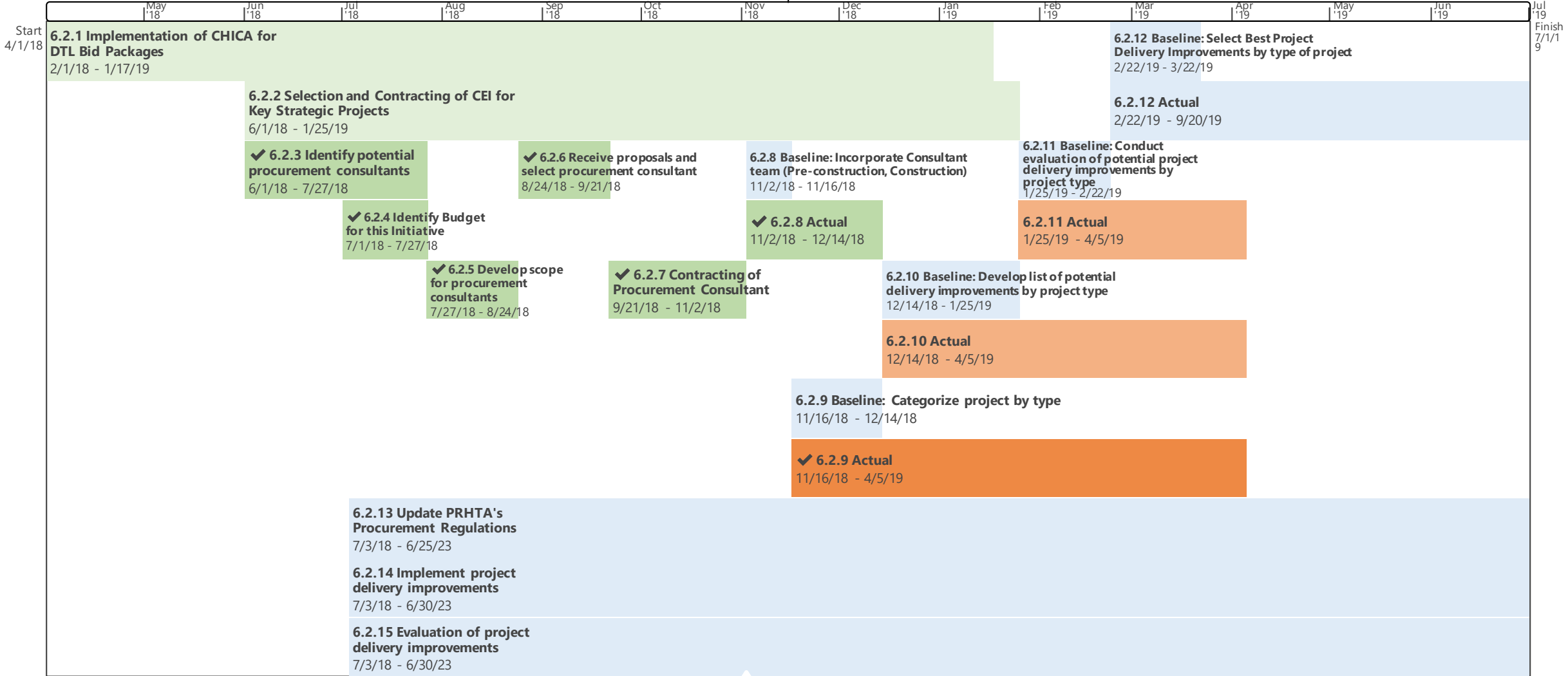


6.2 Optimize CIP: Delivery Improvement 2/1/18 - 6/30/23 For Internal Use

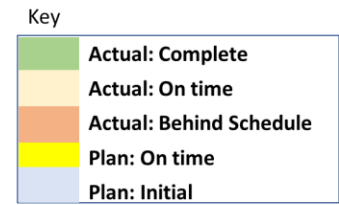
Key

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress



Procurement team contracted
11/2/18



Shaded gradient reflects percentage of progress

6.3 Optimize CIP: Soft Cost Savings 3/1/17 - 6/30/23 For Internal Use

Highway Reconstruction
RFP Developed
4/12/17

Bridge
Rehabilitation/Replacement
RFP Developed
11/4/18

CEI Services
RFP Developed
11/2/18

Traffic Signal
Rehabilitation RFP
Developed
1/28/19

Start
3/1/17



Jul '20
Finish
7/1/20

6.3.1 Baseline: Develop Request for Proposals (RFPs) for Highway Reconstruction including Bridge Preservation[1]
3/1/17 - 4/12/17

6.3.2 Baseline: Develop Request for Proposals (RFPs) for CEI Services
6/22/18 - 9/28/18

✓ **6.3.2 Actual**
6/22/18 - 11/2/18

✓ **6.3.3 Identify budget for this initiative**
7/1/18 - 7/29/18

6.3.4 Baseline: Develop Request for Proposals (RFPs) for bridge rehabilitation/replacement program
7/1/18 - 11/4/18

6.3.4 Actual
7/1/18 - 4/28/19

✓ **6.3.5 Leverage analysis of costs and write SOW to minimize unneeded efforts while reducing costs**
7/15/18 - 8/12/18

6.3.6 Baseline: Evaluation of potential regulations streamlining on non-federal aid roads
7/15/18 - 9/9/18

6.3.6 Actual
7/15/18 - 4/21/19

6.3.7 Baseline: Develop Request for Proposals (RFPs) for Traffic Signal Rehabilitation/update program
7/30/18 - 1/28/19

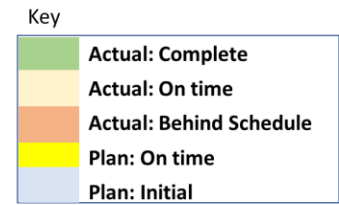
✓ **6.3.7 Actual:**
7/30/18 - 2/25/19

6.3.8 Baseline: Revise SOP for Design-Build, focusing on the size and complexity of the anticipated highway infrastructure projects
8/1/18 - 11/21/18

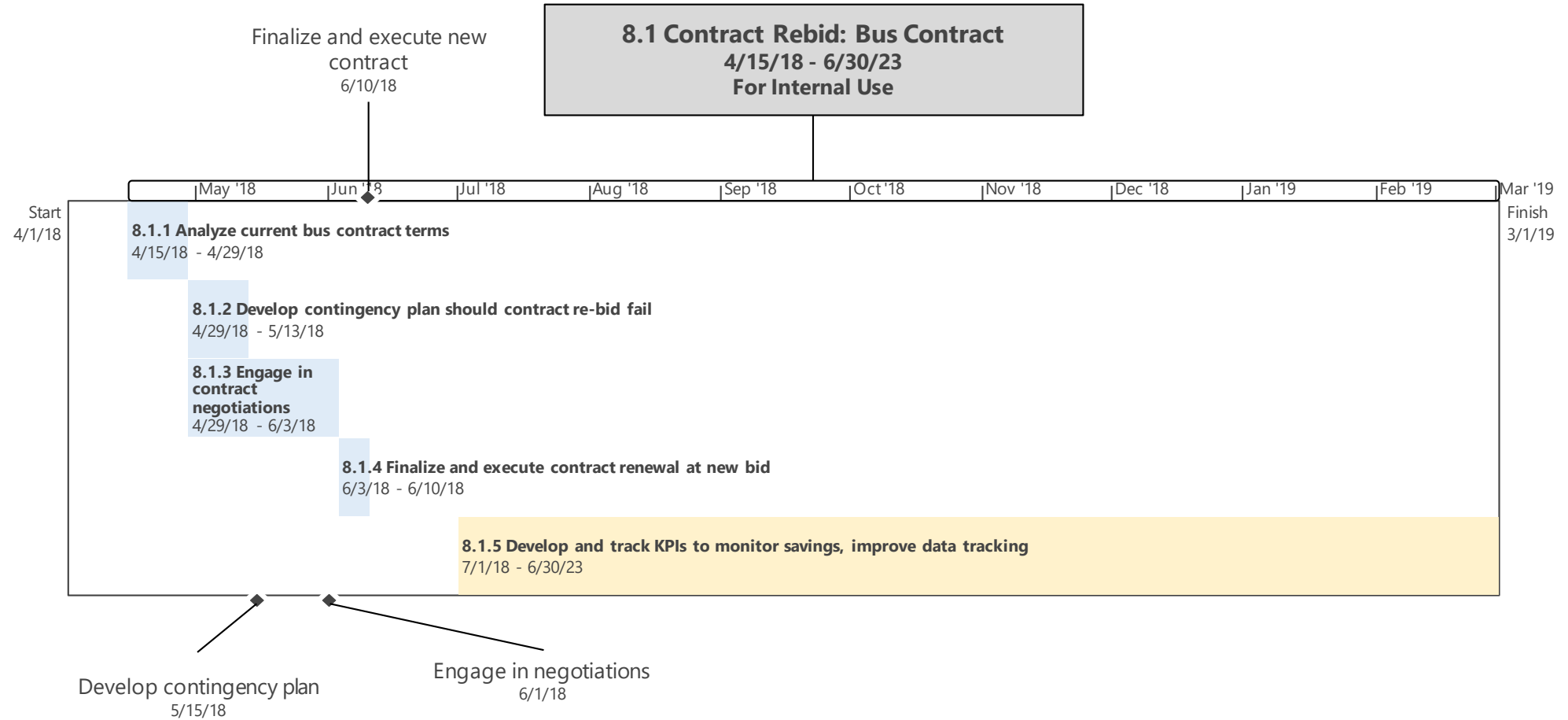
✓ **6.3.8 Actual**
8/1/18 - 2/27/19

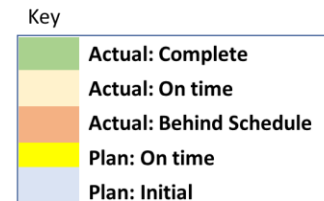
6.3.9 Revise the pre-construction and construction manuals and other reference documents
7/1/18 - 6/30/23

6.3.10 Continuous monitoring of the results after the procurement negotiation process. Adjustments to the SOPs and RFPs
7/1/18 - 6/30/23

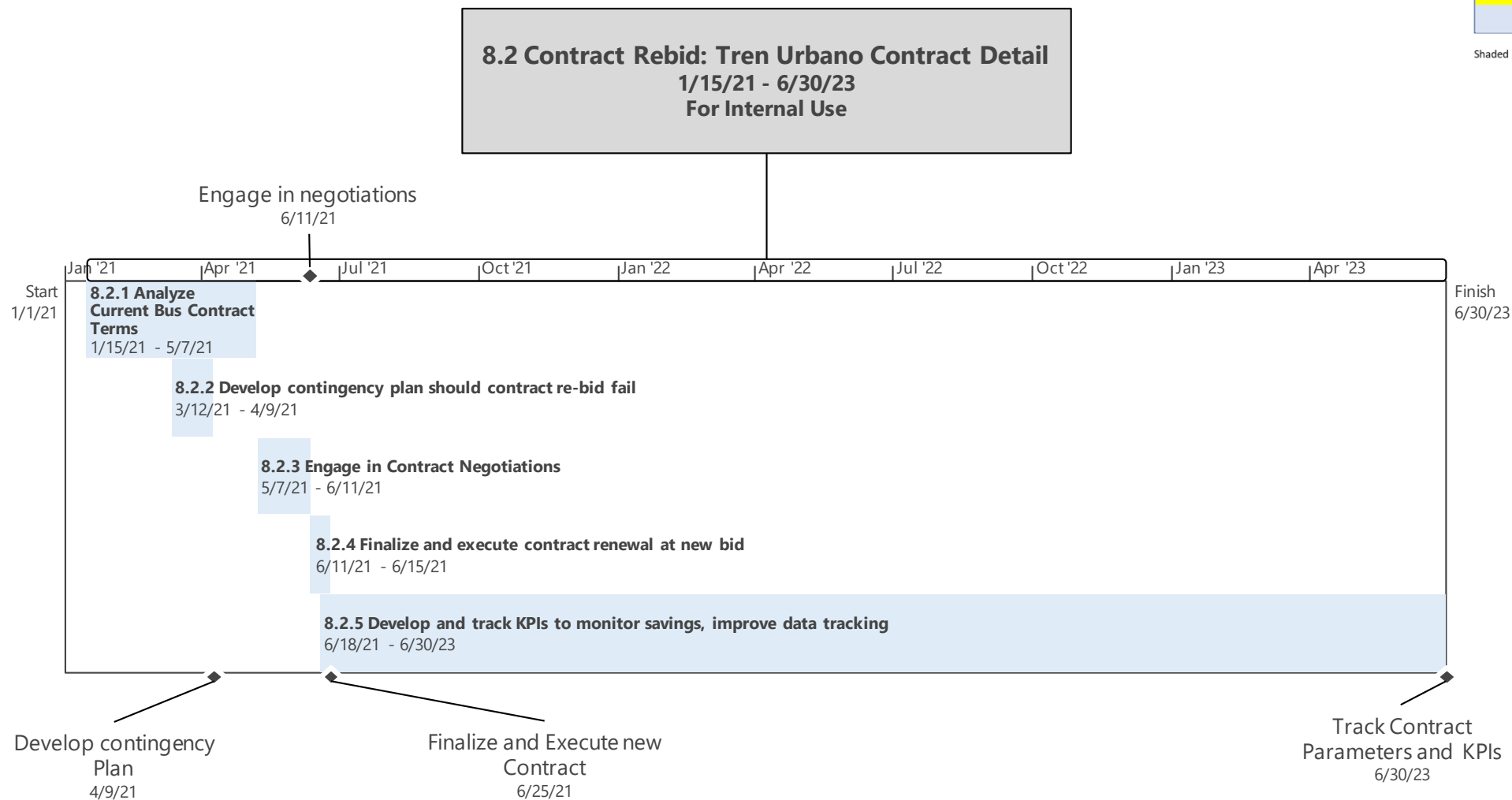


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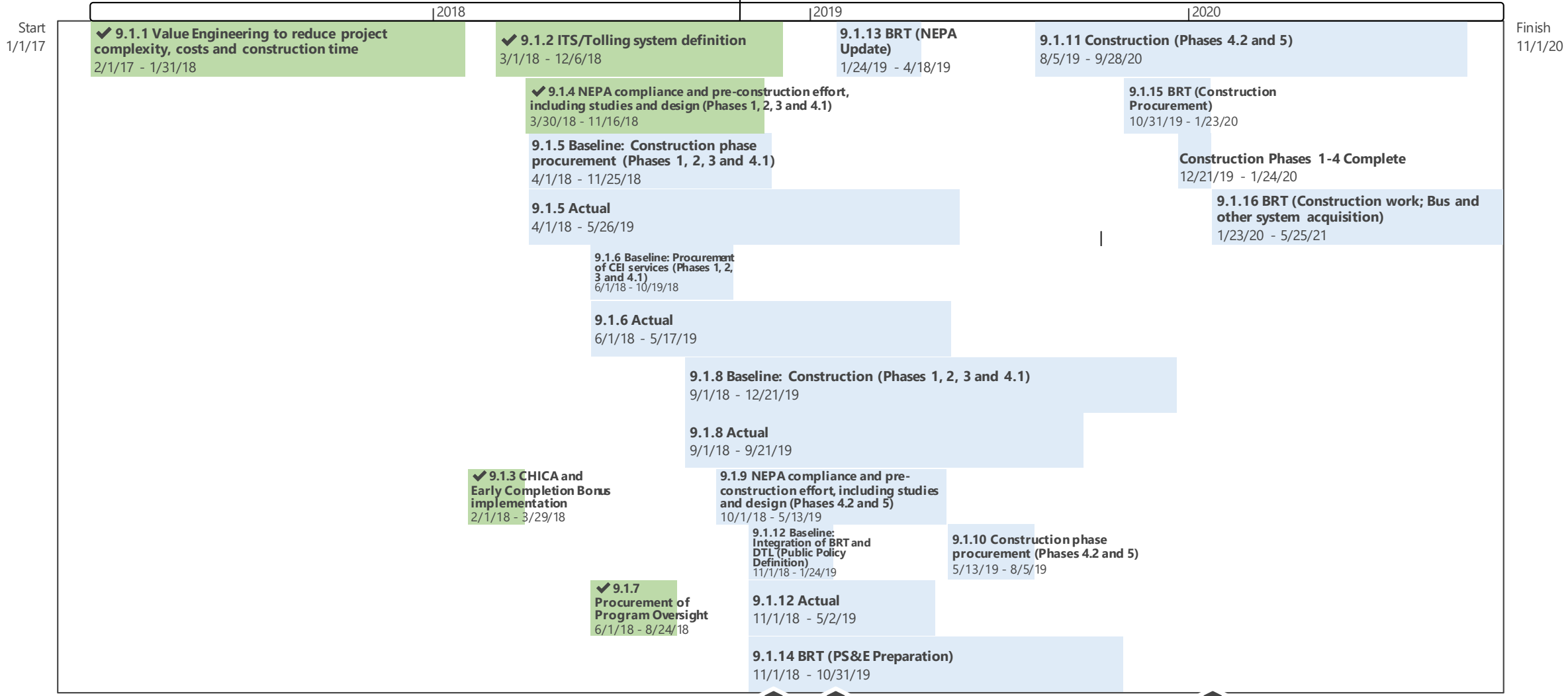
9.1 Congestion Management: Implementation of DTL/BRT Detail

2/1/17 - 5/27/21
For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

Shaded gradient reflects percentage of progress



Construction phase procurement complete
11/25/18

Integration of BRT and DTL Complete
1/24/19

BRT Construction Procured
1/23/20

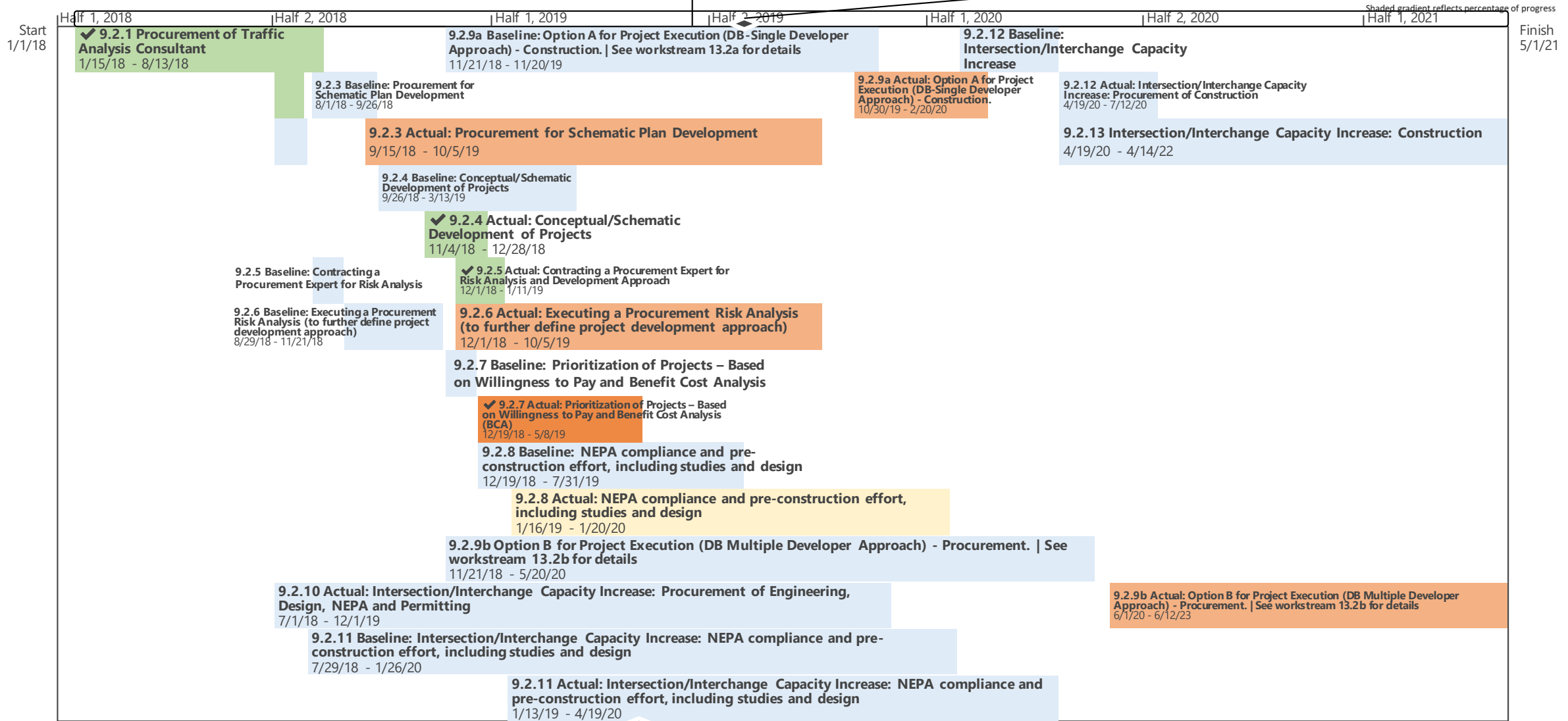
Start
1/1/17

Finish
11/1/20

9.2 Congestion Management: Viaducts/Intersections Capacity Improvements Detail 1/15/18 - 4/17/22 For Internal Use

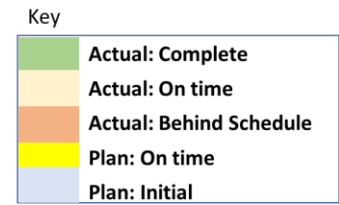
Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial



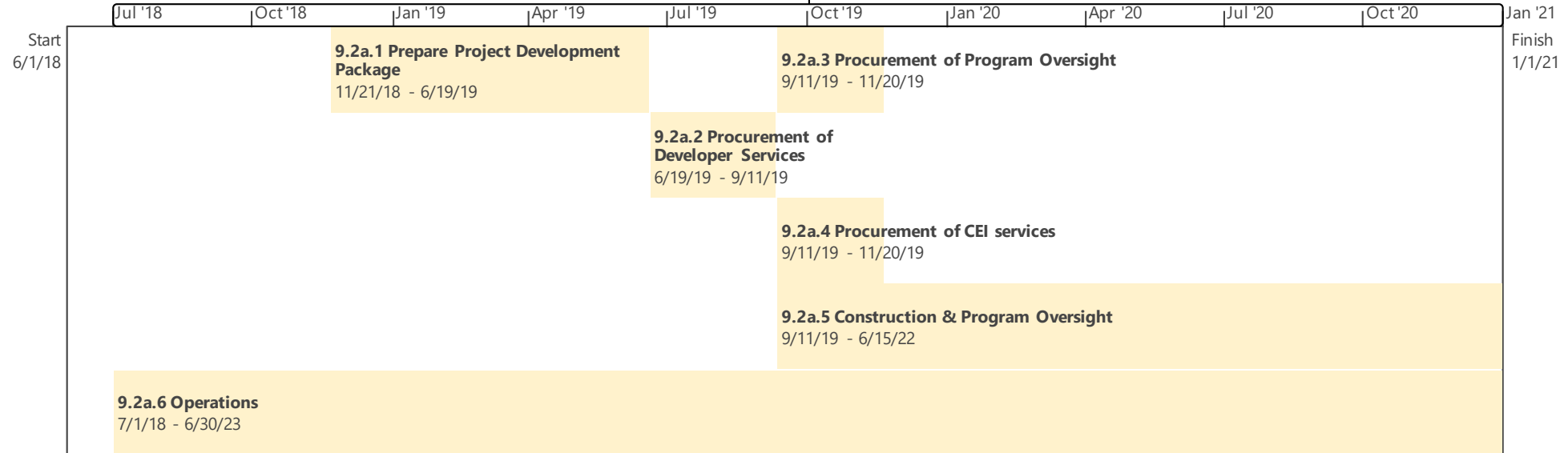
NEPA compliance complete
7/31/19

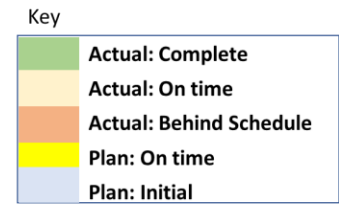
Procurement risk analysis complete
5/4/19



Shaded gradient reflects percentage of progress

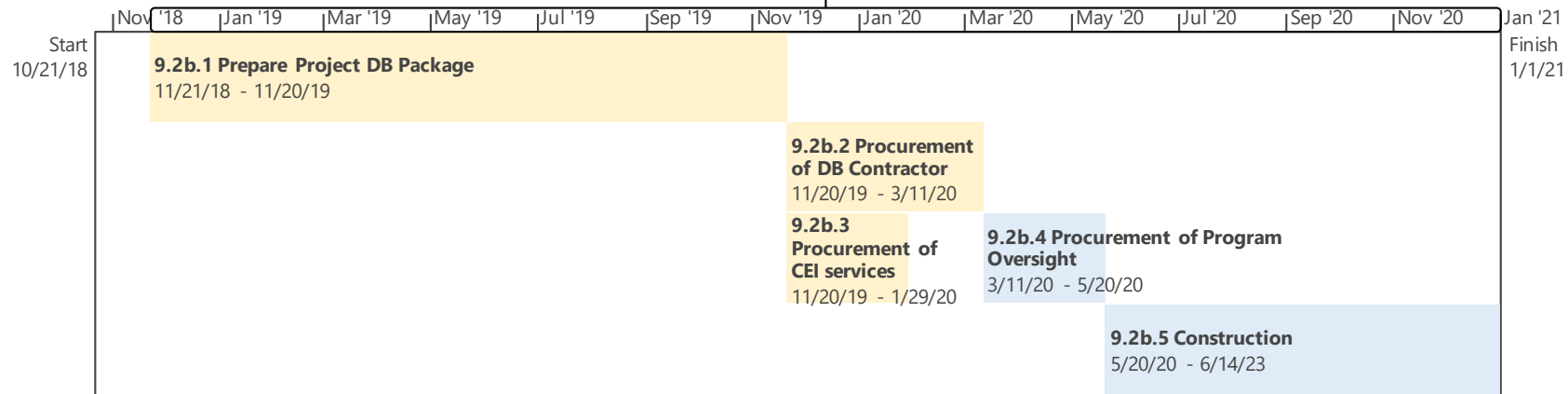
**9.2a Congestion Management: Viaducts/Intersections
Capacity Improvements Detail
7/1/18 - 6/30/23
For Internal Use**





Shaded gradient reflects percentage of progress

9.2b Congestion Management-Viaducts & Intersections Capacity Improvements Detail
 11/21/18 - 6/14/23
 For Internal Use

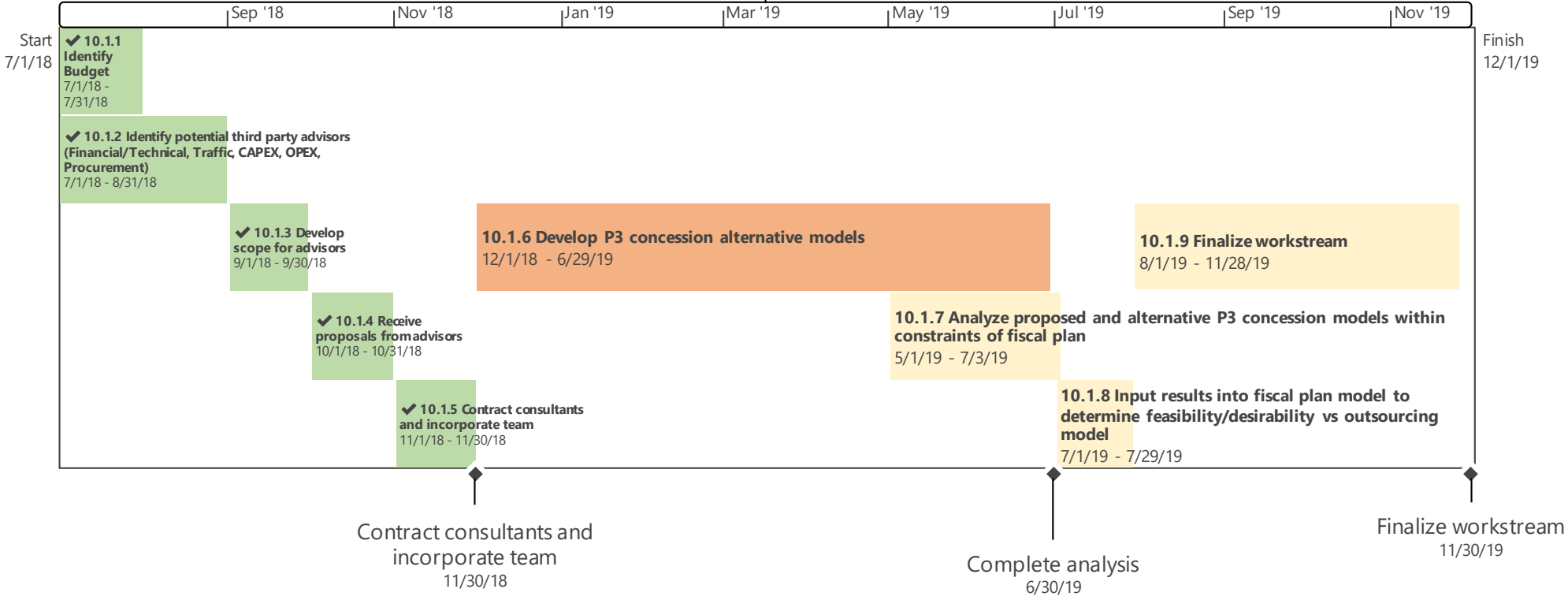


10.1 Concessions 7/1/18 - 11/30/19 For Internal Use

Key

- Actual: Complete
- Actual: On time
- Actual: Behind Schedule
- Plan: On time
- Plan: Initial

Shaded gradient reflects percentage of progress



Key

- Actual: Complete**
- Actual: On time**
- Actual: Behind Schedule**
- Plan: On time**
- Plan: Initial**

Shaded gradient reflects percentage of progress

